

ROLLS

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FINANCIAL TIMES

No. 25,524

Friday August 6 1971

** 6p



Padley
for
stainless
steel

ALDRIDGE ENFIELD MANCHESTER GLASGOW

News Summary

BUSINESS

Storm over Ozailings

LONDON EQUITIES rallied yesterday on "cheap" buying, the former Wall Street trend and better-than-expected figures from Royal Dutch-Shell. The index ended 5.4 up at 394.8.

SHOULD HAVE BEEN though they were less marked. Their index added 0.8 at 58.8.

CONTROVERSY broke out again over the jailing of editors of Oz, the underground magazine.

Amid the uproar, the magazine's new editorial Board issued their next issue, which they were less marked.

AMERICAN this time they used the sedition laws, not the obscenity laws, to bust the promised Board member, W. Wigdery.

Seven MPs, including former editors Anthony Wedgwood-Benn, Richard Travers and John Stonehouse, tabled a Commons motion expressing shock at the severity of the sentences.

REVENGE said the sentences discredit the justice and will be seen as an act of revenge by the establishment against dissenting.

SENTENCES passed by Judge Neville, months and recommended sentence: James Anderson, 12 days; and Fellers Dennis, nine days. Oz Publications Ltd was also fined £1,000 and ordered to pay costs up to £1,250. Three men are to appeal last sentence and conviction.

RESTS at the sentences turned placard-carrying hippies out of the Old Bailey into an angry crowd. A kerb-side battle broke out with police and demonstrators arrested among critics of the sentences.

Haldane Society, which sees itself as an organization of progressive lawyers, considered that they would bring the law into disrepute.

However, Mrs. Mary Whitehead, the chairman, TV came when she considered the cases to be "about right."

On the night, Judge Argyle's was under round-the-clock

ROLL IN SPACE No 15 astronaut Al Worden, the first spacewalk outside orbit when he made three lower-hand trips along the Endeavour to retrieve film in the instrument bay and instrument problems. The craft's flight path was set for a mid-course correction.

SOVIET U.S. Soviet manned mission is "a distinct possibility by 1974," said Philip Larson, a top planning active of NASA.

ARTS living in a Marseilles ab struck it rich when they three dust-laden paintings were cleaned. Four independent experts confirmed one a Watteau, another a Velasquez, and the third a Rembrandt.

RIES GAINING' our's lead over the Tories has sped from 11 per cent to 5 cent, according to the latest Research Centre poll. It also found Mr. Wilson's "popularity" rating to have fallen still one point to ahead of Heath. Page 19

LEAP... establishment of a Council for Ireland was proposed in the months by "shadow" Home Secretary Callaghan. Page 19

ENGLAND were 219,000 in the second

first day at Old Trafford

two men charged in Sydney extorting \$A1m from Qantas remained in custody pending trial.

NUMBER of narcotic drugs fell by 2.4 per cent to 1,000 in 1970 compared with a year earlier, said the Home Office.

40 DIED and 76 were injured when a passenger train derailed head-on with a freight train in Belgrade.

RECORD in 1940 was recorded by London Weather Centre in 24 hours. Floods reached King's Cross station.

SIR BASIL Egerton, 56, is to come to C.I.C.U. Land Forces in the new command is next April.

PRICE CHANGES in pence unless otherwise indicated.

RISSES Stock & Wharf ... 268 + 10

Bank ... 257 + 24

Electrical ... 112 + 4

General Union ... 467 + 9

Barton Secs. ... 362 + 14

and ... 123 + 11

and ... 127 + 6

Sunley (B.) ... 242 + 10

Thorn Electrical ... 399 + 9

Ward (T. W.) ... 317 + 12

Letters to the Editor

BRACKEN HOUSE, CANNON STREET, LONDON, EC4

Paving the way for a £1 coin

Sir.—Mr. Evans' letter of July 31 needs comment.

The only increase in overall coin weight, that is, the total summation of the individual weights of the coins of this series is due to the 50p coin and because of the extension of the use of metal in the all the bronze coins are reduced in weight. To extend the series by the introduction of either a 20p or 25p piece would increase the weight of coins to be carried and also increase the problem of distinguishing between coins.

When I was in contact with the authorities concerned it was anticipated that the change to decimal currency would be slower than the event, and care was taken to select new coins different in size, particularly from any of the old, as it was expected that both series would be in circulation together for a considerable period.

It is relatively easy, when starting with a new currency, to select readily differentiated coins, as has frequently occurred abroad in recent years. The simplest, most easily dis-

tinguished and most easily used coin series is one having the fewest denominations.

Four coins is the essential minimum for a cent series. Applying this in the United Kingdom, the essential coin would be of value 1p, 1p, 5p, either a 20p or a 25p, with abandonment of the 10p and 50p pieces.

The multiples from one denomination to the next is constant, as far as possible, and sizes could be reduced correspondingly while maintaining easy differentiation. However, this can only be an objective.

Where personal preferences count so much, and where a new start is made, a compromise must be found.

Nevertheless, a policy in the form of an ultimate objective would assist in many ways, not the least in the vending machine field.

Machine vending or trading can yet go a long way

further to providing round-the-clock facilities, save labour and reduce selling prices to the consumer.

The series suggested above would simplify machine vending as well as personal shopping. In addition, it would pave the way for the introduction of a £1 coin. This would bring economies in the cost of maintenance of the currency issue and additional selling facilities in automatic

machines. The second correspondent (A. H. McNeil) makes my point. Before the war we managed with a largest value coin of 2s 6d, with a current purchasing power of 62p or more. It would therefore be practicable to have a £1 coin to-day.

Dennis R. Cooper.

Fairoft,

86, Reigate Road,

Ewell, Surrey.

Excessive wage demands

Sir.—Professor F. W. Paish, in a pamphlet published by the Institute of Economic Affairs, has suggested, among other things, that employers hit by strikes when they refuse to give

in to "excessive" wage demands should receive financial assistance from the Government (see my reply July 26).

Resisters to "excessive" wage demands is, of course, to be encouraged. But not all strikes spring from this cause, and even if they did, taxpayers' money ought not to be used to build up employers' strike funds.

Besides, if employers deserve special Government recognition, they should be rewarded for avoiding strikes rather than for

enduring them.

If, as also suggested by Professor Paish, companies granting big wage increases are to suffer tax penalties, it is to be hoped that those with a strike-free record will be singled out for favourable treatment.

Better still, should companies positively promoting industrial peace and productivity through profit-sharing not be offered positive tax relief?

W. Grey.

12, Arden Road,

Finsbury, London, N.3.

Causes of inflation

Sir.—As Mr. D. E. Wood says (August 3) for price restraint touches only the fringe of the vast problem of inflation, and no doubt the CBI would agree.

Would it not be wise to suggest that everybody is taking too much for granted, and is not being prepared to put enough back in exchange?

One aspect of this can readily be seen, over the past years and even to-day in a number of instances, in the field of profits. So

often does an increase in profits, automatically it seems, lead to an increase in dividends, much to the joy of the Stock Market, not to mention the Stockholder.

Company news reporters, in fact, frequently write in glowing terms of the company that has had a very successful year's trading, or period of trading, and the emphasis so often is placed on the resulting rise in the price of the shares in anticipation of a higher return.

This is all very understandable, but it does appear to ignore the consumer who, after all, has supported the company. Would it not be a more sensible and fairer policy, when the allocation of profits is being considered, for their distribution to cover not only capital re-investment and dividends but also a reduction in the price of the products or services concerned, thereby making a very practical contribution to the economy.

If the CBI would encourage this line of thought and, further, the short-rail type of track section to be used, the

resulting reduction in the cost of

construction would be reflected in the price of the products or services concerned.

I can find no exception with

the last paragraph of your report. I can only hope that

The national exhibition centre

Sir.—Mr. Ritson's letter (August 2) is no misleading that it can not go unchallenged. The preface of some members of his Association is now well known, but it should not be allowed to distort the facts.

He is incorrect in saying that the Department of Trade and Industry has said that providing planning permission can be obtained and Government subsidies are not required, there is nothing whatever to stop the London Exhibition Centre going ahead.

What Mr. Anthony Grant, Parliamentary Under-Secretary of State for Trade, said in the House on March 25, was "there is nothing whatever to stop London pursuing a scheme which does not involve public money if it also can overcome the planning problems".

Your readers, particularly if they are London ratepayers, should know that public money is required for the proposed London Exhibition Centre. Its financing proposals are based on the willingness of the GLC "to contribute up to £10m" towards the project. This was agreed in principle at the GLC meeting on June 25. The degree of public subsidy contemplated by the GLC is far higher than the Government grant of £1m and the £3m deferred interest loan promised by the Birmingham Corporation in support of the National Exhibition Centre.

But the GLC, perhaps fearing reaction to what this will put on the rates, has made it clear that it is not committed to contribute the £10m contemplated

Costs

Mr. Ritson seems to infer that the difference in capital costs of the Birmingham and Northolt sites is narrow. The fact is that Birmingham's visitors are not travel a long distance, and there is strong local objection. It must now be the subject of a public inquiry, with all the delay that implies. If the recent escalation of building costs continues, about £m. annually will be added to the capital costs of the London Centre for each year it is delayed.

GEORGE BRETTLE MOVE TO ULSTER

George Brettle and Co., hosiery manufacturers, a Courtoulds subsidiary, proposed to occupy an extension still to be built, of the Courtoulds' processing division factory in Newtonabbey, Co. Antrim, it announced yesterday.

The unit will begin production in an existing factory in the same area immediately, moving to the new unit at Easter, 1972. Production will give employment at peak to about 250 people.

F.T. CROSSWORD PUZZLE NO. 1,638

* indicates programme in black and white.

BBC 1

11.25 a.m. Cricket: Second Test Match: England v India. 1.30 p.m. Watch with Mother. 1.45 News. 1.52 Stedford. 71. National Eisteddfod report. 2.22 Second Test Match: England v India. 2.49 Play School. 3.40 Jackanory. 4.20 Story With The Scaffold. 5.25 Boss Cat.

5.50 News. 6.00 London This Week. 6.20 Apollo 15. 6.45 We Want To Sing. 7.15 The Virginian.

5.30 A. P. Herbert's "Misleading Guests".

9.00 Nine O'clock News.

9.20 It's a Knock-out!

10.35 24 Hours.

11.05 Movie-Makers: James Mason at the NFT talking about his 35 years as a screen actor.

All Reasins as BBC 1 except at the following times:

Wales—11.25 a.m.-1.30 p.m. Cricket: Glamorgan v Nottinghamshire and England v India (shared period). 1.30-1.45 Ar Lin Mam. 2.22-2.55 Cricket: Glamorgan v Nottinghamshire. 2.55-3.45 Eisteddfod. Genedlaethol Ffrenhinen Cymru: Bangor: National Eisteddfod Entries Day. 4.45-6.20 Cricket: England v India. 6.30-6.50 W. T. T. 7.30-8.35 Neryddion. 8.35-9.20 Here's Lucy. 9.20-10.00 Harry Secombe's Cinema. 10.00-10.30 The Spinners. 10.30-10.45 Stedford. 71. 12.05-10.25 Blithe Python. 11.05-11.40 Wynnewith: religious discussion.

Scotland—6.00-6.20 p.m. Reporting Scotland. 11.57 Scottish News Headlines.

Northern Ireland—6.00-6.20 p.m. Scene Around Six. 11.57 Northern Ireland News Headlines.

England—6.00-6.20 p.m. Look North. 7.30-8.30 The Lookout. 8.30-9.00 Newcastle: Midlands. Today from Birmingham: Look East from Norwich: Points West from Bristol: South Today from Southampton: Spotlight South West (from Plymouth). 11.57 Regional News Headlines.

ATV MIDLANDS

2.35 p.m. Tomorrow's Horoscope. 3.40 Weather. 4.15 The Romper Room.

4.30 Voyage to the Bottom of the Sea. 6.00 About Anglia. 6.35 Crossroads. 7.00 The Sky's The Limit.

7.30 The Saint. 7.55 The Odd Couple. 8.20 Scale of Justice. 8.45 Robin Hood. 9.00 Report. Wales—6.35 Crossroads. 7.00 The Sky's The Limit.

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A Voyage Round My Father

by B. A. YOUNG

The cast and the mice on stage are new since I saw this play of John Mortimer's at Greenwich, but the play remains the same. Ronald Eye's production is neither better nor worse than the Greenwich one; that was excellent and this is excellent, and there is no more point (though I'm in) in comparing them than in comparing *Chariots of Fire* with *Château Latour*. As for the play, it's undoubtedly the best thing John Mortimer has written for the stage—funny on various levels from wit to knockout, warm, human, sympathetic, Alice Guinness now has the part of the Father who, suddenly blinded by knocking his head against the branch of an apple-tree, steadfastly refuses to take any notice of his handicap. He continues his work at the Bar, a successful practitioner in the divorce court in spite of his reluctance to be polite to solicitors, or considerate to brother counsel. He continues to tend his garden, with special attention to the slaughter of earwigs, which for some reason he prefers to drown rather than squash. "Paint me the picture," he says as he sets out for a walk; and when he comes back he will say, "I've seen a lot." Sir Alec's performance is so complete in its grasp of such a man that there is more, look, speak, and behave to his companions that for me it is beyond praise.

The Father's progress is the line on which are hung the parts of his family and associates. (which among them is the Son, about whom we meet first on the point of leaving for his private school any thought the chauffeur, an ex-Sergeant, is convinced he is to be apprenticed as a stable-lad, misunderstandings of this kind proliferate around this family). The cast is superb, and Ian McKellen in "Hamlet" which opened last night at the Cambridge Theatre



Ian McKellen in "Hamlet" which opened last night at the Cambridge Theatre

Gardner Arts Centre, Brighton

Mirandolina

by GARRY O'CONNOR

Carlo Goldoni, a Venetian who lived nearly ninety years, set to move to restore Italian comedy in the eighteenth century with prodigious force, writing nearly hundred plays. He strove against the conventional Comedy dell'Arte of his day, as well as broadening the comic repertoire with his own comic. He pointed out, for instance, the tendency of French comedy to concentrate only on a single character, which is true of nearly all Molière's plays. *Mirandolina*, or *La Locatidina* (the ladybird) is a favourite Goldoni. At one time there played no less than seven English versions. Its main quality is a rich and cunning plot, allowing the characters therein to operate with the maximum of warmth and comic foible. Goldoni proves up his master piece; he pads up a character such as the knight of *Ripani* (a doublet, but where in Molière he often becomes a fool, Goldoni excels a humanistic restraint. He is gentler, more forgiving.

The action takes place in Florence, at Mirandolina's inn. A racing, impoverished Marquis, a cross-headed wealthy count, is besieging the many-sided Mirandolina with their attention. But she is drawn to a sour roguish knight. So virulent a comic-hater is he, that she feels she must be a match for him, and so Mirandolina, a matron, becomes a master comic mould, free from the stylistic mannerisms that must be tempting in such a role. The chief merit of Walter Eysenck's excellent production is its conviction. Comic credibility needs a careful pains-taking approach, yet detail must never outweigh the demands of a plot which has almost as great a finesse, at least as the *Viviani* used by Terence. The script of the play is fine indeed; Terley's use of his ability to make his dynamic points with fascinating contrasts between slow, deliberate action and sudden bursts of speed and what seems almost anguish, contortions are superbly realised by the whole cast—the original interpreters with the exception of Wayne Eagling, who is an excellent acquisition.

Cinema

Toytown fantasy

by DAVID ROBINSON

Bombay Talkie (A) (Paris-Pullman) **Vanishing Point** (AA) (Odeon, Leicester Square) **Puppet on a Chain** (AA) (London Pavilion) **Making It** (X) (Odeon, Haymarket)

The American director James Ivory has not so far entirely succeeded in recapturing the form of his first two films, *The Guru* and *Shakespeare Wallach*, which represented a highly responsive and sensitive outsider's impressions of contemporary and changing India. *The Guru*, which followed *Father* into the law, whose curiosities Mr. Mortimer has long been expert at demonstrating.

To cope with this life-span, the Son is presented in duplicate: Jason Kemp plays him as boy, later becoming his own son, while Jeremy Brett remains on hand both to represent the boy at a later stage and to provide a commentary to the events on the stage. He is a little less adept at retreating into youth than Sir Alec is at advancing into age; but from the beginning of maturity on, it is a nice performance.

Leeven MacGrath as the Mother has little to do but grow old gracefully, and this she does with charm. Nicola Pagett introduces a touch of acidity with her playing of Elizabeth, the girl whom the Son marries, and who is the only one who refuses to play the game of pretending not to notice the Father's blindness. Two dozen more parts are shared among a score of players; they are not only all done well, but they are done fully and with imagination, for Mr. Mortimer cannot write a character without some interesting quality.

No attempt is made to represent the house and garden where most of the story is set. There is a great ornamental trellis rising from the centre upstage, into the flies in an arching curve; plain tables and chairs are brought on as needed. Nothing else. The true pictures are in our minds, as they should be.

Ivory has a gentle and engaging sense of comedy which can erupt even in the most serious moments—the absurd ceremonial of the astram to which the desperate heroine retreats, and the female-fled vanity of the *Long Haired Boys* has yet to be seen.

The idea of *Vanishing Point* is simple. A long-distance car delivery driver accepts a bet to drive from Denver to San Francisco in record time. The single-mindedness with which he pursues the bet suggests a session outside the wager. *Europa* route his past history is hinted at by brief flashbacks: he seems to have been an unsuccessful racing driver; then a policeman, busied in rebelling against the accepted norms of corruption. As he passes from one State to another, the efforts of the traffic police to bring him to book become more desperate and violent, until his drive ends in a fatal crash.

So long as it stays strictly on track the film is quite good: Barry Newman is a contained sort of actor, able to convey the solemn method of the truly danged; and the scenery is well used—the bleak clapboard townships of colorado, windswept and sun-stripped; the car's lone tracks traced vividly in the desert dust.

But the director, Richard Sarafian (whose previous films have been, unprisingly, *Andy, Run Wild, Run Free* and *Fragment of Fear*) does nothing to minimise the pretensions of Guillermo Cain's script in its striving after the picturesque and mystical; an enigmatic (and probably rather cut) encounter with a snake-cult group, and an

it all seems most out of its depth in the lengthy final sequence, a tipsy birthday celebration in which the principals roam the streets of Bombay, their emotional troubles protruding out of their party gaiety like the bones of a starved bullock. It aims to be a Felliniesque tour-de-force; but there is just not skill or spirit enough to sustain it. All of which is not to say that *Bombay Talkie*, with its humour, its sensitive use of the Indian urban scene and its very attractive players, is not a



Jennifer Kendal and Shashi Kapoor in "Bombay Talkie"

good deal more rewarding than most of what you can find on the current London screens.

*

Vanishing Point is possibly unique, at least in recent years, as "runaway" production in reverse: for once a British film has been shot in America in production of the usual race of shooting Hollywood films in Europe. It was made for Twentieth Century-Fox release by Cupid Productions, a company formed by Michael Pearson, and whose first film was Jean-Luc Godard's British feature, *One Plus One* (*Sympathy for the Devil*). A second production of the company, *The Last of the Long Haired Boys* has yet to be seen.

The driving in *Vanishing Point* is spectacular and exciting; and the film also has a certain ethical problem in making sympathetic a hero whose whole raison d'être in the film is anti-social, his lethally dangerous driving. This leads to some unhappy shunting: he sends two police motor-cyclists flying down roadside canyons, overcomes another police car and completely wrecks a Jaguar when he forces it into a lake; yet no one (as the hero solicitously ascends each time before driving on) is ever hurt. The clear untruth here reduces belief and sympathy for the rest of the film.

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Making It is a fairly frank exploitation of the youth film market, making the most, within the safety limits of commercial Hollywood practice, of the approved outspokenness of the screen: pretending to destroy old romantic myths about teenage (a lot of references to *Catcher in the Rye* are handled meaninglessly around) and in their place setting up much less convincingly myths of its own.

Its single saving grace is a funny and attractive performance by Kristoffer Tabori with an

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Farming and Raw Materials

New fowl pest vaccine approved

IMMEDIATE USE of a stronger vaccine against fowl pest was authorised by Mr. James Prior, Minister of Agriculture, yesterday. This live vaccine, developed in America and widely used in Holland, is a new weapon in the battle against the epidemic which began a year ago.

Mr. Prior said he had taken this step on the advice of veterinary experts. There was now sufficient evidence that if correctly applied this vaccine, called La Sota, "has no untoward side effects on birds, domestic or wild." When used as a booster dose, La Sota vaccine gives longer-lasting protection than the liquid Hitchener B1 vaccine, he said.

This was authorised for use last December—the first time a live vaccine was permitted—when the epidemic was at its peak.

Applications for licences to manufacture La Sota vaccine in this country are being considered by the Ministry. Meanwhile it is being imported from France and Holland.

Nearly 7,000 outbreaks of fowl pest, involving about 43m. broiler and laying chickens and turkeys, have occurred since the epidemic began. In recent weeks the number of new outbreaks has fallen sharply, but they still run at the rate of about four a day.

Chile President in bid to end copper strike

SANTIAGO, August 5.

President Salvador Allende of Chile to-day announced he would go to El Salvador copper mine in a personal bid to end the strike by 4,600 miners which started last Saturday over the terms of a new labour contract.

"I will go to the mine to exercise the moral authority I believe I have, but not to apply any coercion to the miners," he said.

Meanwhile miners' leaders are due in Santiago for new talks aimed at ending the strike. This follows the return from the mine of Mines Minister Orlando Canaturas and Labour Minister Jose Oyarzo, who after two days of unsuccessful talks said the strikers were adamant about a 48 per cent pay rise. Reuter

Malaysia rubber price at lowest level since 1949

BY JOHN EDWARDS

THE LONDON rubber market yesterday failed to be depressed by the overnight news that the Malaysian prices had fallen to the lowest level since 1949 to a godown price of 91.50 Malayan cents. Indeed the London market spot price for R.S.S. No. 1 grade closed last night at 14.65p a kilo, 0.05p higher on the day.

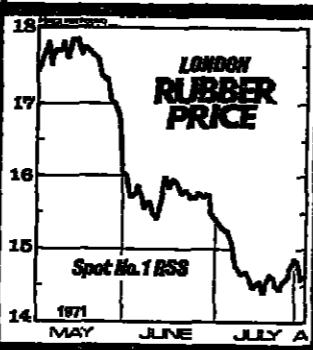
The belief in London seems to be that prices have "bottomed out" but this has not been confirmed by events elsewhere.

Stocks building up

Stocks are still building up in Malaysia, especially as the Malaysian Government is apparently not prepared to start supporting buying as it has done hitherto. Latest figures of West Malaysian exports show that in the first half of 1971 they rose to 641,652 tons, compared with 508,400 tons in January to June last year. But this increase is below the rise in production during the same period and it is expected that the stocks figures will go up sharply.

Of particular significance is that Chinese purchases have dwindled to a small amount, although it is hoped that the Chinese trade delegation expected in Malaysia later this month will finalise arrangements to buy up the Malaysian Government stockpile and make a more permanent deal to purchase be-

tween 150,000 to 200,000 tons



annually. The Soviet Union has also been buying less apparently.

Meanwhile purchases by the U.S. are expected to slacken in the next few months, since buying so far has been against the possibility of a prolonged strike by U.S. dock workers in September.

Stockpiling against the dock strike could be one reason why the U.S. stockpile authorities were able to announce yesterday that they had managed to sell in July the total 6,000 tons of rubber declared surplus for release at the apparently high price of 17.75 cents a pound.

A similar quantity is to be offered this month, despite pleas from the producing

countries, led by Indonesia and Malaysia, that the amount offered be halved at the very least.

Market sources in London allege that the disposals of rubber from the U.S. stockpile are possibly open to overgenerous discounts in view of the poor quality of the rubber that has been stored for long periods. But the fact remains that 6,000 tons of rubber has been sold in competition with the producing countries.

Nevertheless the widening gap between the buying and forward selling in Malaysia suggests that the present low point of the spot price has been artificially depressed by a technical market position in which previous buyers are unloading their holdings.

Artificially low?

In contrast the London market is being sustained by previous sellers at lower levels having to cover themselves with purchases, and there seems to be a growing reluctance to sell at present with some difficulty experienced in obtaining certain grades.

The fundamental position of supply and demand points to the surplus of supplies continuing, but with the help of China the London market view that the present price levels are artificially low may well be vindicated.

'EEC will lift meat profitability'

BY OUR COMMODITIES EDITOR

A GENERALLY optimistic picture of the future of U.K. livestock farming under the European Common Agricultural Policy is painted in a booklet just issued by the Meat and Livestock Commission.

Examining aspects of meat production and marketing in an enlarged Community, the booklet forecasts an expansion in the market for pigmeat, and more profitable conditions for sheep and beef production.

In the case of pigs, it says that the change from a deficiency payment system and the higher level of protection resulting from membership of the EEC would mean higher wholesale and retail prices for pigmeat in the U.K. "But given a transitional period of five years (as seems likely at present), there should be no marked effect on the consumption of fresh pork, bacon and manufactured products."

Indeed, the booklet suggests that the price relationship between pigmeat and beef should move in favour of pigmeat and, according to various estimates, future demand could be between 15 per cent and 20

per cent above current levels by 1980.

Turning to sheep, it says that on the basis of production and consumption in recent years, an enlarged Community would be about 60 per cent self-sufficient in lamb and mutton.

"Whatever the system of protection ultimately adopted in a common sheep policy in an enlarged Community, there are strong reasons for anticipating that producers' returns in the U.K. will be higher than the present level of guaranteed prices. The U.K. sheep producer's costs—largely grazing—would rise less than for other forms of livestock production. Sheep production on the whole therefore could become more profitable than it has been in the past."

Wool is treated as an industrial product in the EEC and does not come under the Directorate General for Agriculture. "The U.K. producer, especially the hill sheep producer who obtains a relatively larger return from wool than the lowland, could well find the rise in meat

prices offset by the fall in wool prices."

On cattle, the booklet says that at current price levels the increase in the profitability of beef production, or rather certain beef systems, will be greater than for milk production.

The suggested one of the aims of the programme will be to shift about one to two million acres of food corn to beans.

The feed grain carryover for corn, oats, sorghums and barley is down about 30 per cent from a year ago to about 34 to 35.5m. tons, the lowest level since the Korean war.

Meanwhile, U.S. DA secretary, Clifford M. Hardin, told a Press conference here yesterday that he was reassured about prospects for the 1971 corn (maize) crop as a result of the national corn blitz conference.

Asked about Japanese soybean imports being reduced because of strained relations with Japan, Mr. Hardin said he did not expect a reduction. Assistant U.S. DA secretary Clarence Palmyra interjected to say it was "erroneous" to claim relations were strained with Japan.

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American
NewsGM plans 4.1%
price rise, below
Ford, Chrysler

BY JUREK MARTIN

— NEW YORK, August 5.

Anguilla
celebrates
U.K. rule

By David Lascelles

ANGUILLA, August 5. ANGUILLA to-morrow celebrates its detachment from the associated state of St. Kitts-Nevis-Anguilla and its reversion to colonial status with Britain ending four years of political and economic "limbo" since the "referendum" of 1967. The detachment follows the order in court which came into force on Wednesday.

To-morrow's events, which will mark the beginning of a full week of celebrations, include the wearing in of the Anguilla Council in the island's legislative body, and the formal election of leader, Mr. Ronald Webster, who has headed the island since 1967. The devout Anguillians will also hold thanksgiving services in each of their 42 churches. The island's normal population of 7,000 has swelled to 10,000 for the occasion.

In an interview with the Financial Times, Mr. Webster said one of his Council's first steps would be the imposition of new taxes as a step towards balancing the island's budget which depends heavily on British grant in aid. These could not be levied on Anguillians but on outsiders and contributions by means of company taxes—at a level still to be calculated—and airport arrival and hotel taxes. His Council would then set about developing the island's economy with tourism and light industry which he hoped to attract with tax incentives.

Mr. Webster said the possibility of Anguilla rejoining St. Kitts-Nevis was "a dead letter" even though the order in council requires that a referendum be held within five years to determine the island's future status.

Mr. Bradshaw, the St. Kitts premier, has made no comment about the detachment since confirming it as illegal last month.

Observers in Anguilla believe that although the overwhelming majority of islanders support detachment, Mr. Webster's personal following has fallen off since the early days of the revolution, particularly among the wealthier and better educated Anguillians who resent his motional stance. But Mr. Webster is expected to win a substantial majority at the forthcoming elections, due to be held before the end of the year.

Canadian
foreign reserves
reach record
figure

By Our Own Correspondent

OTTAWA, August 5. CANADA's foreign exchange reserves reached a record \$492.5m. at the end of July compared to \$485.1m. a month earlier.

The increases, reported by the Finance Department, are due mainly to a rise in holdings of U.S. dollars. These holdings increased to a record \$326.4m. Canadian holdings of U.S. dollars had been \$318.7m. at the end of June.

The increase in holdings of U.S. dollars apparently resulted from selling of Canadian dollars in exchange for U.S. ones as Canada tried to hold down the international exchange value of its currency.

In July Canada also acquired \$17.9m. worth of Special Drawing Rights from the International Monetary Fund bringing its total to \$370.6m. Canada's total reserves at the end of July included \$485.1m. which it can draw from the IMF without question if it is needed for any balance of payments purposes.

Difficulties in Spanish-Cuban negotiations

By Our Own Correspondent

MADRID, August 5. OBSTINATE rumours circling here about a breakdown in political and trade negotiations between Spain and Cuba have been, in part, punctured by Spanish Ministry of Foreign Affairs spokesman. He said that at "our relations with Cuba are not ready to a critical stage, as negotiations have been postponed but not interrupted because the Cuban negotiators imply have returned to Havana to make a detailed study of several complicated and important problems."

Another spokesman hinted at the possibility that the Spanish Foreign Minister may visit Cuba within the next few months on one of his goodwill tours to Latin American countries.

The Cuban trade mission arrived in Madrid two months ago for trade and presumably political talks. Last year, Cuba exported \$8.1m. worth of products to Spain against Spanish exports worth about \$86.6m. The

GENERAL MOTORS, the largest American car company, let it be known to-day that it is planning to increase the price of its cars in the new model year, which begins in a few weeks, by an average of 4.1 per cent., or \$152 a vehicle.

The GM price increase is notably less steep than that tentatively announced last week by Ford, which said that it was going to post a 5.2 per cent. raise; Chrysler intimated that it was thinking in the same terms as Ford. However, such is GM's muscle in the car business that it is quite likely that Ford and Chrysler will roll back their planned increases to GM's level in order to preserve the price edge that they, especially Ford, generally hold over GM.

In practice, GM expects the increase to be slightly less than 4 per cent. It has raised the price of the optional equipments installed in its cars by 3.2 per cent. and calculates that the "typical" car, which includes some optional equipment, will cost 3.9 per cent. more than last year's model.

The GM price announcement, of course, has implications far beyond the car industry. Car prices are one of the key components in the inflation picture and the fact that GM has found it possible to hold its increases to only half that proposed earlier this week for the steel industry and lower than its competitors is not a discouraging sign. If the Nixon Administration could hold down the rate of inflation to that of GM's higher car prices it would not be displeased.

Nonetheless, the 4.1 per cent. increase is high by the standards of the car industry. As recently as for the 1969 model year (which actually started in the autumn of 1968) GM only put its prices by an average of 1.6 per cent. for the 1970 model

U.S. inflation shows sharp upward turn

BY GUY DE JONQUIERES

WASHINGTON, August 5.

ANOTHER key inflationary indicator turned sharply upwards to-day, when the U.S. Government announced that industrial commodity prices rose by 0.7 per cent. on a seasonally-adjusted basis in July. The increase, which was 0.5 per cent. before adjustment, is the largest for nearly 15 years.

This increase was offset in the overall wholesale price index by an absolute decline in food and grocery prices, which fell by 1.6 per cent. (or 0.7 per cent. before adjustment) during the same month. This is the biggest monthly drop since early in 1957.

While the Administration can point to the slight overall rise of 0.2 per cent. in the index as an encouraging sign, the seriousness of the increase for industrial commodities cannot be denied and is likely to have a proportionately greater impact on the economy as a whole than the fall in food and groceries.

The July increase brings the total rise in industrial material prices during the preceding six months to an annual rate of 4.7 per cent., seasonally adjusted. This is 0.3 per cent. higher than the annual rate for the same, extremely inflationary period, last year.

While Government economists have warned repeatedly against reading too much significance into one month's figures, it is unlikely that August will show any great slackening off in the industrial commodity component. The July figures, which were inflated by price rises for metals, metal products and lumber, do not include the 8 per cent. across-the-board price increases announced by the major American steel companies on Monday, following the conclusion of the contract negotiations in the steel industry. These will only start to show up this month.

Sudden, erratic price movements in food and groceries are much more common than for industrial commodities. The fall in July food prices appears to be due to an easing in supply after a period of shortage, due to bad weather which spoiled many crops in the southern U.S.

U.K. refuses to sponsor germ war ban draft

BY OUR OWN CORRESPONDENT

GENEVA, August 5.

BRITAIN declined to-day to join the U.S. and Soviet Union in sponsoring a new international treaty for the prohibition of biological means of warfare. The treaty draft submitted to the Geneva disarmament conference, was largely based on a text pre-

sented in July, 1969, by the British delegation.

Turning down an invitation by Washington to join in sponsoring the U.S.-Soviet draft, but without refusing to accept the text, British officials said.

The explanation, they said, is that the compromise version drafted by the U.S. and Soviet Union deviates from the original British text on two important points.

Britain wanted a ban on the "use" of biological agents in war to be contained in an operative article rather than in the treaty preamble. It also wanted any complaints of violations to be considered by an impartial authority before submission to the UN Security Council.

The U.S. and Soviet Union decided to leave all complaints up to the Security Council alone. This, according to British negotiators, means that Moscow could block any investigation of alleged cheating by application of its veto.

It is generally believed by most conference participants, however, that to-day's U.S.-Soviet draft will, with some minor changes, receive conference approval by the end of August. The next step will then be presentation of an agreed text to the General Assembly for universal adoption.

Under the terms of the treaty proposal, all signatory states undertake to ban the development, production and stockpiling of biological weapons, and to destroy existing stocks. Washington and Moscow also promise to continue negotiations, "in good faith," on the prohibition of chemical means of warfare.

MANCHESTER LINERS
CONTAINERSHIPS

bring conveyor belt regularity to shipping
TWICE WEEKLY SAILINGS TO
CANADA & THE U.S. GREAT LAKES

European
News

Romania's isolation in E. Europe stressed

By Michael Simmons
East European Correspondent

THE CAREFULLY controlled dialogue between the Soviet Union and Romania took a further distinctly cool turn yesterday when an editorial in Pravda, the Soviet Party newspaper, praised the Crimea "summit" of last Monday—from which Romania was excluded—as a good illustration of "unbreakable Communist solidarity" at work. Life many times has proved that socialist internationalism is frayed and can snap at the peoples of Socialist States and their unbreakable solidarity were, are and will be a reliable support and powerful weapon in the struggle against enemies," it declared.

The entire East European camp, sometimes in broadcasts beamed into Romania, has stressed the importance of the "summit". The Bulgarians, who are shortly to act as hosts during Romania's southern frontier, said of the Crimea meeting that "we can do more firmly and effectively than ever before."

The Czechoslovak view was that "even though the meeting took place during the participants' holidays" it was of "first-rate political significance." One Prague speaker reminisced about the Bratislava summit of early August 1968, which pre-

pared the Soviet invasion. Meanwhile the Soviet hospitality being extended to those Party leaders still in the Crimea was continued on Wednesday aboard the cruiser Leningrad. When Mr. Brezhnev, the Soviet Party leader, and Marshal Grechko, the Soviet Defence Minister, invited them to watch warships

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President Ceausescu, it is now understood, was not invited to join the busman's holiday in the Crimea. The Romanian view is that the Comecon meeting of heads of Government in Bucharest last week was enough to clarify collective thinking on a number of topical issues.

The Government's case is two-fold: permission for U.S. carriers to use Dublin would inevitably eat into the present business of Aer Lingus, Ireland's national carrier, while at the same time diverting tourist traffic away from Ireland's mid-western region—where the State has made a very considerable investment centred on the Shannon free airport complex.

The issue was raised directly with the Prime Minister, Mr. Jack Lynch, earlier this year during a visit here by Mr. Maurice Stans, the U.S. Secretary of Commerce. Mr. Stans left the impression at that time that a concession on the question of

France may hold up SDR allocation for 1972

BY PAUL LEWIS

THE FRENCH GOVERNMENT may propose deferring next year's allocation of IMF special drawing rights until 1973, at the forthcoming meeting of the Fund in Washington in September. This is understood to be one of the ideas under consideration by the Finance Minister, M. Valéry Giscard d'Estaing, following his claim last week that the proposed creation of another \$3,000m. worth of SDRs next January could no longer be justified.

In the French view, deferral would preserve the principle of the SDR Scheme intact while avoiding another distribution of the new reserve units, which could only be inflationary at a time when the U.S. is still in deficit and world trade expanding at unprecedented rates.

In a Press speech here last week, the French Minister said that another allocation of SDRs next year would not "correspond to the needs of the International

Monetary System" and went on to suggest that this point of view was likely to be shared by many of France's Common Market partners.

It is thus possible that the French may try to get Community agreement on deferring the 1972 issue when Common Market Finance Ministers meet here on September 15 and that this could become a new element in the French attitude to the dollar and exchange rate reform which will be at the centre of discussion at this year's meeting of the Fund.

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PARIS, August 5.

Dutch delegates said the continuing dollar outflow made further SDR allocations difficult to justify.

Meanwhile, the IMF in Washington has replied to M. Giscard d'Estaing's observation last week that the SDR arrangement has, in any case, got off to an inauspicious start since countries show little interest in dealing with them. The Fund points out in a communiqué that SDR transactions rose from \$867.5m. during the first half of 1970 to \$920.4m. in the first six months of the current year.

Unwanted

However, the second half of last year saw a fall in transactions to \$848.9m., while part of the increase so far this year reflects SDR sales by the U.S. Treasury to Holland and Belgium at the same time as these two countries exchanged unwanted dollars for substantial quantities of American gold.

Portuguese police hold journalist leader

By Our Own Correspondent

LISBON, August 5. PORTUGUESE political police have arrested Antonio Dos Santos, secretary of the Union of Journalists, it was disclosed in Lisbon today.

No reason was given for the detention, according to a statement by the union, which has sent a strongly-worded protest cable to the Prime Minister, Dr. Marcelo Caetano. Sr. Dos Santos, aged 38, is the second prominent labour leader to be detained in what appears to be a crackdown on the union movement.

Riot squads

On June 30, Sr. Daniel Gabrita, leader of the National Union of Bank Employees, was taken into custody and has been held since without charges being brought against him or access to legal advice or medical aid. His detention has sparked off several violent demonstrations by bank clerks in Lisbon, who have clashed with riot squads.

The offices of the National Union of Bank Employees have also been closed on ministerial order.

Government officials could give no reason to-day for the detention of Santos, says Santos. In its message to the Prime Minister, the union pointed out that he is a key figure in current labour contract negotiations with Portuguese and foreign news agencies and that his detention could affect these.

News of Senator Dos Santos' detention came as the Portuguese National Assembly (Parliament) meeting in extraordinary session, gave final approval to the Government Bill to end press censorship in Portugal as it has been known for the past 40 years and replace it with other, stringent checks and balances to safeguard the national interest.

In terms of the legislation responsibility for ensuring the "national interest" effectively moves from the censors to the newspapers themselves, which will have to observe strict rules on what is fit to print. Transgression of these rules will lead to severe penalties which may include not only the editor but also individual journalists.

Officials insist there is no connection with the arrest of Senator Dos Santos and the passing of the Press Law. Observers believe the detention of union secretary is rather the result of growing Government fears about militancy in the union movement. This militancy has been labelled subversion and attempts made to link it with allegedly "communist infiltration."

Orthodox

Apart from the obvious implication that some existing officials mainly in the higher ranks will be retired, there is the traditional bureaucratic reaction to any change in the 13-year-old organisation. The point is not lost that the rather formal French-oriented structure and approach of the Commission will be threatened by the more pragmatic and Scandinavian one. On top of this, Stigolfi's fears about diluting the Common Market institutions, are also reflected throughout the Commission. In Brussels, it is generally assumed—rightly or wrongly—that the idea of Ministers for Europe and a tendency towards an intergovernmental structure will be more attractive to Britain than the orthodox view of the independent Commission as the nucleus of a European Government. Dr. Dahrendorf's articles have stimulated all these fears.

U.S. presses to fly into Dublin

BY DOMINICK J. COYLE

DUBLIN, August 5.

THE U.S. Government is continuing to press its case that at least one American airline, either Pan American or TWA, should be permitted to fly into Dublin.

Mr. Brian Lenihan, the Minister for Transport and Power, told the Dail yesterday that the Government's concern related to the broad economic implications for the country rather than to the question of any particular right in relation to the present air transport agreement between Dublin and Washington.

American carriers are now limited to using Shannon airport, and both Pan Am and TWA have suggested that permission to fly into the capital would result in an immediate and significant increase in passenger landing rights.

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THE COMMON MARKET

Stirring up the Eurocrats

BY RICHARD NORTON-TAYLOR

BONN, August 5.

SIGNS of a mild

Other Overseas News

IN BRIEF

STOCKHOLM—A spokesman for the North Vietnamese Embassy denied a newspaper report that North Vietnam is planning to release 183 American pilots. U.S. officials also denied taking part in negotiations with the North Vietnamese.

AUSTRALIAN railway workers returned to work at midnight following a conference with the arbitration commission yesterday. The strike had brought railways to a stop in all states except Queensland and Tasmania for two days.

THE SOVIET UNION and China signed an agreement on trade and payments here yesterday, the Soviet news agency Tass reported.

SOUTH AFRICAN Defence Minister, Pieter Botha, announced yesterday that South Africa was seriously considering the export of arms.

Bihar State Government has asked the Indian air force to drop food to villages cut off by monsoon floods along the Ganges river and its tributaries, the Press Trust of India reported yesterday. The Bihar Cabinet has also asked the Central Government for \$13m. in emergency aid.

INDIAN Government has banned all power strikes in West Bengal with immediate effect under the Electricity Services Maintenance Act, declaring all strikes automatically illegal. The order follows a series of wildcat strikes, go-slows and work-to-rules.

PENTAGON to-day said China probably had installed for the first time a "few" missiles with a range of 1,000 miles. Depending on where they were planted, they would be capable of hitting targets from Japan to India.

JORDAN's semi-official newspaper Al Ray issued a warning against any partial peace settlement, based on re-opening the Suez Canal.

Court rules against Ky

SAIGON, August 5. THE SOUTH VIETNAMESE Supreme Court to-day ruled against Vice-President Nguyen Cao Ky's bid for candidacy in the October presidential election. But the preliminary court decision immediately prompted a new threat from General Duong Van "Big" Minh, the only remaining candidate to oppose President Nguyen Van Thieu, to reconsider his application.

Mr. Ky, the court said, did not have certification for 39 of his 101 endorsements from provincial chiefs. A candidate must submit 100 certified signatures and Mr. Ky claimed he handed in a total of 102 names. Reuter

BURMA'S RULING PARTY

"Popular" by decree

BY A SPECIAL CORRESPONDENT

WITH congratulations from the Soviet Communist Party and "fraternal" parties all over the world, the nine-year-old Burma Socialist Programme Party has just held its first Congress. Months of scheming and an interminable display of organised mass enthusiasm preceded this event and, now that it is over, another spell of ritual celebration has begun. The state-owned press and radio carry daily reports of people who have dredged silted canals, repaired bridges or donated blood to hospitals—all in order to express their elation over what took place at the Congress. These manifestations of mass excitement are the more remarkable in that there is actually precious

little for the man in the street to be elated about.

Insurgents

The truth is that, Congress or Congress, Burma is passing through an unusually difficult phase: indeed this is indirectly demonstrated by the political report presented to the Congress by Brigadier San Yu, Secretary of the BSPP Central Organising Committee. Before the "Socialist Revolution" of 1962, the report says, there were only two opposing forces on the Burmese political scene: the Rightist forces in power, and the underground and above-ground Leftist forces fighting for power. Since the revolution the contending forces have increased to three: the forces of the "Burmese way to socialism" led by General Ne Win's Revolutionary Council; the Rightist forces (now ousted from power); and the still struggling Leftist underground.

The report gives an assurance that the Government's "Rightist" and "Leftist" enemies no longer offer a serious threat, claiming that the rebel forces are not only being "mauled" by Government troops, but also "disintegrating as a result of internal feuds." Information about insurgent activity suggests, however, that the rebels are still active and constitute a serious security problem, particularly in rural areas.

In the economic field, Burma's predicament is dismal. The report itself makes no attempt to mince matters on this question. It admits that prices are rising "almost daily" because of failing production and other factors. Rice exports (which provide Burma's principal source of foreign exchange) have fallen from 1.1m. tons in 1966-67 to only 400,000 tons in 1970-71. Imports have had to be cut because there is less money to spend abroad and shortages have been made still more acute by the inefficiency of the ubiquitous state trading concerns. All these developments, the report admits, have led to a steady worsening of living standards (due to a flourishing black market): yet they are being overshadowed, at least in the columns of the official press, by the Party Congress and what is billed as its most important achievement—the conversion of the BSPP to a "People's Party."

The Government has spared no efforts for several months in attempting to convince its supporters of the importance of this "conversion." Party activists

have been persistently drumming in the idea that the emergence of a "People's Party" represents a "turning point" in Burma's history, for the simple reason that it will herald the return of political power to the people. On closer inspection what has happened is that the Party Inspection Committee, the Party Secretariat and the Party Control Committee. The whole operation was placed in an appropriate ideological context by General Ne Win who spoke at the opening session of "returning state power to its rightful owners." But in spite of General Ne Win's uplifting impression persists that ideology was not the main motive which impelled the General to take so much trouble in transforming the BSPP into a People's Party.

General Ne Win's other, and more important motive, appears to have been to give the BSPP a monopoly position within the framework of Burma's new "revolutionary" constitution. The constitution, admittedly, is still in preparation, but when it does appear it is expected to follow orthodox Leninist lines, which means that it will provide for the existence of a single political party to serve as the "vanguard of the people."

Up to now it might have been easy enough to dispute the BSPP's eligibility for this environmental role—there are after all, other movements in Burma which enjoy considerable support. From now on the party will at least be able to claim that it has the formal credentials for the job. By the same stroke General Ne Win will of course hope to gain added respectability for his regime in the eyes of Communist governments which have not always looked kindly on Burma's "indigenous socialism." One country whose reaction will be studied with special interest is China—to which General Ne Win is shortly to pay an official visit.

From its constitutional achievements, the Congress has served Ne Win well. It has helped him acquire a mantle of legitimacy for his 8-year-old revolutionary regime, for the first act of the new BSPP Central Committee was to pass a resolution setting up a Revolutionary Council with General Ne Win as chairman. Last but not least the Congress, by adopting what has become known as the BSPP directive on economic plans, has given the General a "People's Mandate" to press ahead with his socialist economic policies. The policies may not work—they have certainly not been noticeably successful in the past—but at least from now on they will be "popular."

The process of "conversion" was completed by the election of members to such organs as



Sudan stresses importance of ties with China

BY OUR OWN CORRESPONDENT

RADIO Omdurman announced last night that Sudanese President Jaffar al Nimirai had sent an important message to Chinese leaders Mao Tse-tung and Chou En-lai, and that some newspapers reported that a high Sudanese delegation will visit China soon for discussions on greater co-operation and a strengthening of relations between the two countries.

At a Press conference yesterday, one day after his appointment, Sudan's new Foreign Minister, Mamour Khaled, revealed that at the time of the July 19 coup the Chinese-Sudan friendship society had organised demonstrations in Peking in support of the Nimirai regime.

Khaled said, Nimirai had received the Chinese ambassador yesterday to express his own and his Government's gratitude for China's support. The Minister described China as a friend of Sudan, linked with it by excellent relations and close co-operation.

He referred specifically to an economic and technical co-operation agreement providing for \$100m. of Chinese aid.

As far as is known, none of this aid has been utilised. At the Press conference, Khaled, who replaced the pro-Nimirai Communist Faruk Abu Esaa on Tuesday, said that Sudan's foreign relations were being re-examined, but he stressed that Sudan did not want further deterioration in relations

with the Soviet Union. He also said that the break in relations with the U.S., dating back to the Arab-Israeli war, would continue, but he believed that economic and cultural links should develop. Relations with Britain, France, Italy and other European countries were also to follow an Arab nationalist policy similar to Egypt's and will resolve his differences with Moscow over the failed coup and the execution of the Communist leaders, according to observers here.

CAIRO, August 5.

Sisco fails to bridge gap

BY OUR OWN CORRESPONDENT TEL AVIV, August 5.

Mr. Joseph Sisco, U.S. Assistant Secretary of State, has been unable to bridge the gap between the positions of Israel and Egypt over a partial settlement leading to the reopening of the Suez Canal.

Addressing a Press conference this evening Mr. Sisco said that he expected no decisive breakthrough and that "none was achieved." He added, however, that while there were differences between the two sides still to be resolved, he believes that a practical basis for further progress on an interim Suez Canal agreement can still be achieved.

Mr. Sisco, who departs for Washington to-morrow added that such an interim settlement continues to be the best way to ensure that relative quiet will continue.

In brief:

Blades

PERSONNA International (U.K.) has made a barrier deal with Czechoslovakia involving between 3m. and 5m. razor blades against Czech machine tools. Personna (part of the Philip Morris Organisation, and claiming to be third in the U.K. razor blade market) refused to disclose the value of the deal. It says, however, that it has had contracts from Bulgaria, Roumania and Yugoslavia already.

Heating

Sealed Motor Construction, of Bridgwater, Somerset, makers of central heating circulators, has formed a sales company in Hamburg, West Germany.

Incinerator

John Thurlby, of Harrogate, has supplied a chemical waste incineration system to a chemical works in Schwedt, East Germany, worth £26,120 and claimed to be the first of its kind purchased by an Eastern European country.

Ploughs

SRS, of Whitchurch—a member of the Owen Organisation—has received an order in excess of £10,000 from Nigeria for disc ploughs, disc harrows, fertiliser

spreader and a chemical waste incinerator.

Bodies

Bulkmobile, of Sudbury, has signed a contract worth over £33,000 to supply 14 vehicle bodies and equipment in pld condition for assembly in

Czechoslovakia.

Wheels

The aviation division of Dunlop, Coventry, has received an order from Aerostarco, Macchi, of Varese, Italy, for prototype wheels and brakes for the Aerostarco MB328K single seater strike aircraft which is being developed from the successful trainer version.

Rights

Cower Press has sold the sole distribution rights to the U.S. and Canada edition of Who's Who in Finance to R. R. Bowker, of New York. This will be the first published source of biographical reference to the British financial community as a whole. Publication will be in January, 1972. The work will be published in the U.S. as Who's Who in British Finance.

The government sought authorisation from Parliament to-day for additional expenditure of Rs. 2,000m. on refugees from East Bengal during the current financial year. Rs. 500m. of this sum has been received in form of external assistance.

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The Technical Page

TED BY ARTHUR BENNETT AND TED SCHOETERS

HEATING

Programmes oil and gas burners

7 per cent. increase in gas so far this year and a projected doubling of consumption over the next five years are very likely to have tipped Honeywell's residential division, of Charles Square, Knoll, Berks, to enter the programmering market, they say, is now approaching "right figures" sterling as Europe.

Building on their experience in North American market, the company has introduced its first product in this field in the R4341 programmer intended for oil, gas or combination burners of up to 10m. Btu/hour capacity.

Units have been designed, at present, for the U.K., German and Dutch markets and may be given for the ce.

The R4341 provides automatic sequencing control of burner, pilot valve, ignition and fuel valve in burner system using gas, oil or dual fuel, motor-driven cam timer gives following periods: pre-train, pilot stabilisation, main flame, flame stabilisation, release to modulation and purge.

Small coloured-sector dials to indicate the point bed in the sequence, which 75 seconds altogether.

The sequencer has a plug-in facility claimed to be used in this type of equipment

enable it to operate from a-violet flame rectification or

ultraviolet sulphide detectors.

Cutterwell claim particularly

UV sensitivity when used

in conjunction with their C7027

a-violet sensor.

Cutterwell says that it is now fully committed to this field

activity and has in a state of

advanced development flame

chess, self-checking safety

chess and add-on converters

control valves.

Only recently, says the company, has the market become big enough for it to make a viable

Even now, it believes that those companies capable of

making an effective Europe-wide

they are likely to succeed. To

PROCESSES

Vaterless paper-making

ERE are signs in a number of areas of concern about the amount of water used in the paper-making industries and the effect upon the environment.

his week a booklet has been issued by the British Paper and Board Makers' Association indicating what the industry is doing in the U.K. to reduce the amount of water used—recycling for instance—and efforts are being made to cleaner effluents. The situation points out, of course, all this has to be paid for, somehow.

At the same time, however, in the U.S. comes news that paper manufacturers over there are taking a closer look at processes that do not use any water.

view of the fact that 100 tons of water are used for the production of every ton of shed paper, with effluent, such processes could prove to be attractive.

According to the Arthur D. Little organisation, considerable cost reduction would also result from the use of these processes which use air instead of water to carry the fibres on to mesh screens on which the paper is formed. The "furnish" can be put in a roll or bale, aligned paper stock, or synthetic fibres—is disintegrated and ended in an airstream. The fibre clumps are broken up by mechanical action or are re-

moved so that only individual fibres move to the forming areas.

The air moves through a continuous porous screen, depositing fibres in a layer. For most applications it is necessary to add bonding agents, either to the fibres prior to forming, or to the formed web of paper.

Paper quality is good according to the American research organisation. Good fibre uniformity is produced, a much higher percentage of short fibres or filler particles can be handled compared to conventional processes, and the absence of water also means a softer paper that may be more acceptable in some applications.

It also turns out that the economic size for dry-formed paper-making units is considerably smaller than for comparable wet forming equipment. Furthermore, plants would not have to be sited in areas where large amounts of water are available.

Dry forming also opens up the prospect of greater utilization of secondary fibre. Conventional paper mills integrated with wood pulp manufacturers are often distant from major sources of recovered fibre, and it is seldom economical to collect and transport waste paper to supply the needs of a large wet-forming mill.

With dry forming units placed elsewhere however, the position might be quite different.

A number of technical

problems have yet to be resolved with dry forming. In particular, methods are needed for the recovery and de-inking of the fibres from waste paper.

Bonding of suit linings

FOR YEARS interlinings of men's suitings have been applied to the component parts by bonding with synthetic adhesives. This required the use of heat and pressure in order for the layers to adhere properly.

A joint development by Intertherm and Montague Burton has resulted in a novel technique for bonding which is based on a heated platen process for which the glue line temperatures are achieved by the thermal transmission of the fabric.

By the use of dielectric heating methods this adhesive layer can be heated regardless of the thickness of the laminate with the result that the time necessary is much reduced.

The pre-cut pieces of material are placed on a conveyor which carries them over the special electrode system. As the laminate moves into the radio frequency field the adhesive begins to absorb the RF energy and melt.

At this point the laminate moves between nip rollers to complete the heat and pressure cycle. Operating speeds of up to 240 garments of normal size per hour are possible on each side of the twin conveyor.

Advantages of the system include improved operational environment because of the comparative absence of heat and better retention of the cloth's natural characteristics, with a reduction of glossing and impregnations in the fabric.

The unit is designed for all materials in general use and offers the additional benefit of needing no heat-up time. It has been designed around two 6kW H.F. generators and is said to

use less power than conventional systems.

Intertherm, a member of the Elphic Group, is at Blenheim Gardens, Brixton, London, S.W.2.

Ultrasonic cleaning plant

COMPACT ultrasonic cleaning equipment developed jointly by ICI and Dave Instruments, can deal with many of the problems encountered in industry, ranging from lenses to assembled printed circuits.

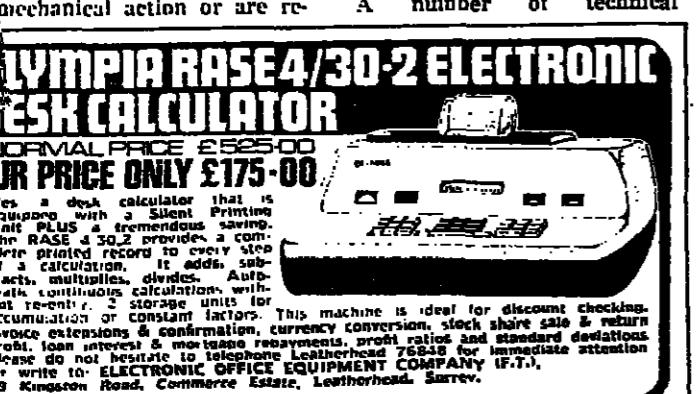
One of the perennial problems in cleaning of any sort is matching the machine to the cleaning medium, whether it be a simple soap solution or a comprehensive organic solvent. In this case, according to the companies concerned, the design of the equipment, taking into account the characteristics of the solvents which will be used with it, gives the range of application needed with a system that must be sold commercially.

The machine is known as the Ultrasonic Cleaning 53, and has been designed to use ICI's range of P, L and E Type Arkone solvents.

The machine uses a 40kHz Dave unit as the cleaning generator. Parts are immersed in the cool chemical tank containing the agitated solvent, and are then transferred to a second tank where they are rinsed in the solvent vapour. Thus they emerge both clean and dry.

The Arkone solvents that are to be used are known for their ability to remove many different types of contaminants, and the capacity of the combination is increased for the user by the provision of a distillation unit that ensures the solvent always remains clean.

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The Property Market

BY MICHAEL O'HALLORAN

Felnex to lose its top men

The first of what I recently predicted to be a series of important resignations were made this week. Felnex, Central Properties—the principal development arm of Law Land—is to lose both Robin Brown, its managing director and the man who has built the company into a real force during the past 41 years, and Laurence Permutt, the development manager. Although no announcement has been made, I understand that they will quite the company at the end of this month. These moves will leave Felnex

rather like a fish out of water, for it has always been a small, tight operation. Although nothing has been decided definitely, it looks as if the company might be absorbed into the main body of Law Land. But whether or not it can retain its effectiveness still remains to be seen. Recent coups under the Brown/Permutt regime include such notable deals as Hackbridge, and the existing development programme boasts such items as a 56,000 square feet office block in Southampton and 100,000 square feet in Leicester.

The two men are, of course, founding their own property organisation. On the surface, it looks fairly straightforward. The new company will have two main divisions, one concerned with development, and the other with project management. (Rumour says that agreement has already

been reached for the first major management contract.) However, it is the uncertainty which interests me most of all.

First, it seems to be no dark secret that the talents of this team have attracted the attention of a merchant bank which has a desire to buy for property situations. No prizes for guessing correctly here. Secondly—and really intriguing—are the whispers about a rapid injection into a public situation. Official lips are sealed tight so far as this subject is concerned, but I am willing to bet that negotiations will be concluded successfully before the end of the year.

Where will the next resignations come from? Well, go through the list and pick out all

of the conservative companies where the leading young men are expected to work for glory and disdain money. To many

MEPC spend a further £1½m.

Still in a spending mood, Metropolitan Estate has paid just under £1m. to London Investment and Mortgage for a mixed portfolio of ten properties. I presume that a key factor was the building "adjacent to existing holdings" in Mayfair—MEPC is certainly piecing together some interesting situations in that part of London. The relevance of an office/warehouse building at 13-17, Worship Street might also bear investigation in view of the company's stake in nearby Tabernacle Street. The portfolio also includes offices in Bournemouth, a factory in Brixton and a supermarket plus shops in Scunthorpe.

There are few excitements to be found in the latest list posted by the City of London planning

company is still contemplating the alternative of restoration. Stratton Estates—a name we seem to hear quite a lot these days—also figures in the list with a plan for 18-19, Long Lane.

Outside of London, one development worth noting is a 43,000 square feet block which Bovis Property Division is to build on a site adjacent to Eastleigh station, near Southampton. Although it is the first office deal of any size ever contemplated for Eastleigh—the speculative ODP was granted on planning grounds—there should not be a problem. What with Grendon's vast industrial estate, the interest of hypermarket operators, and the shortage of space in Southampton itself, Eastleigh is definitely a place to watch. The Bovis block is scheduled for completion in a year's time.

My congratulations to Jim Barrett and Tim Newman upon the appointment as Director of Guardian Industrial subsidiary. They have been particularly successful in recent weeks, buying the Sung building and also letting more space at Guardian's Luton estate, where only 35,000 sq. ft. remains to be let out of the original 200,000 sq. ft. (Agents: Clive Lewis and Partners together with Connells.) Much the same story can be told in Cardiff, where Jim Williams has let 20,000 sq. ft. at the former Powell Duffryn works and a 17,000 sq. ft. new unit is all that is left empty.

bought by Guardian Property in conjunction with British Rail's pension fund. With a parking area for 200 cars, it is a prime property, and Guardian expects one tenant to pay more than 75p per square foot. Agents concerned are Wright and Partners, together with Lamourne and Foreman.

My congratulations to Jim

The Financial Times Friday August 6 1971

of prime space within the next 18 months. JLW therefore predict that top rents will reach around £2.30 per square foot before very long. In short, Brussels is "wide open" area for U.K. developers.

• The Surrey-based Ashbridge Group purchased a new 21,000 square foot industrial development in Moon Street, Banstead, only a few weeks ago, but it has already been let at nearly £16.00 per annum to M. V. Dart, Leonard Green and Co. were the agents. Other industrial news is that 70,000 square foot modern warehouse/office property at the Gladeside Road estate, Northampton, has sold privately, and there must be a good chance of this happening—Chamberlain and Willows will offer the building on October 28.

• This firm in modest terms is without doubt one of the most respected and competent companies specialising in the spheres of professional agency practice in the country. So runs the letter to prospective clients from Marcus Leaver and Co. You should hear them when they feel like boasting!

• Rubbing salt into my wound, Jones Lang Wootton has just issued a general report about the Brussels office market which says that the agency expects to let over 1m. square feet this year, so beating the magical figure for the third successive year. Because many developers (and myself) are cautious thanks to bad memories of the late 1960's glut of empty accommodation, there could be a shortage

Star (Great Britain) Holdings' argument with the Dublin Hebrew Congregation about rights of light—a dispute which

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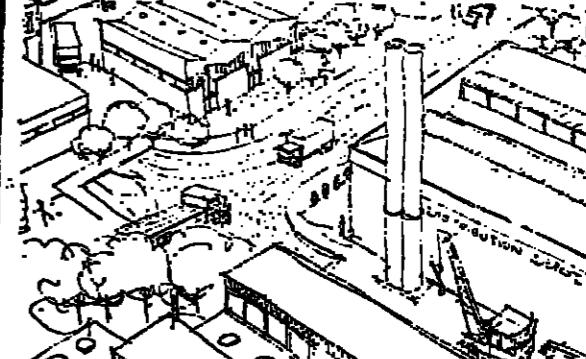
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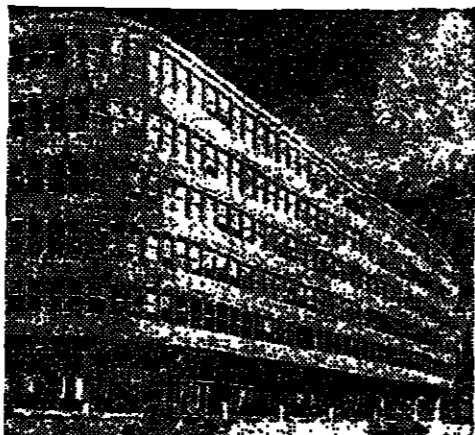
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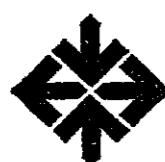
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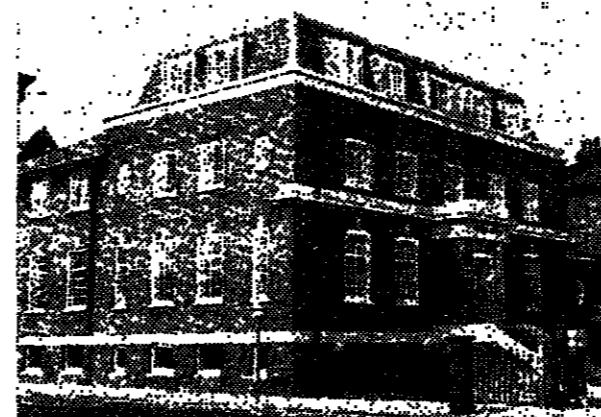
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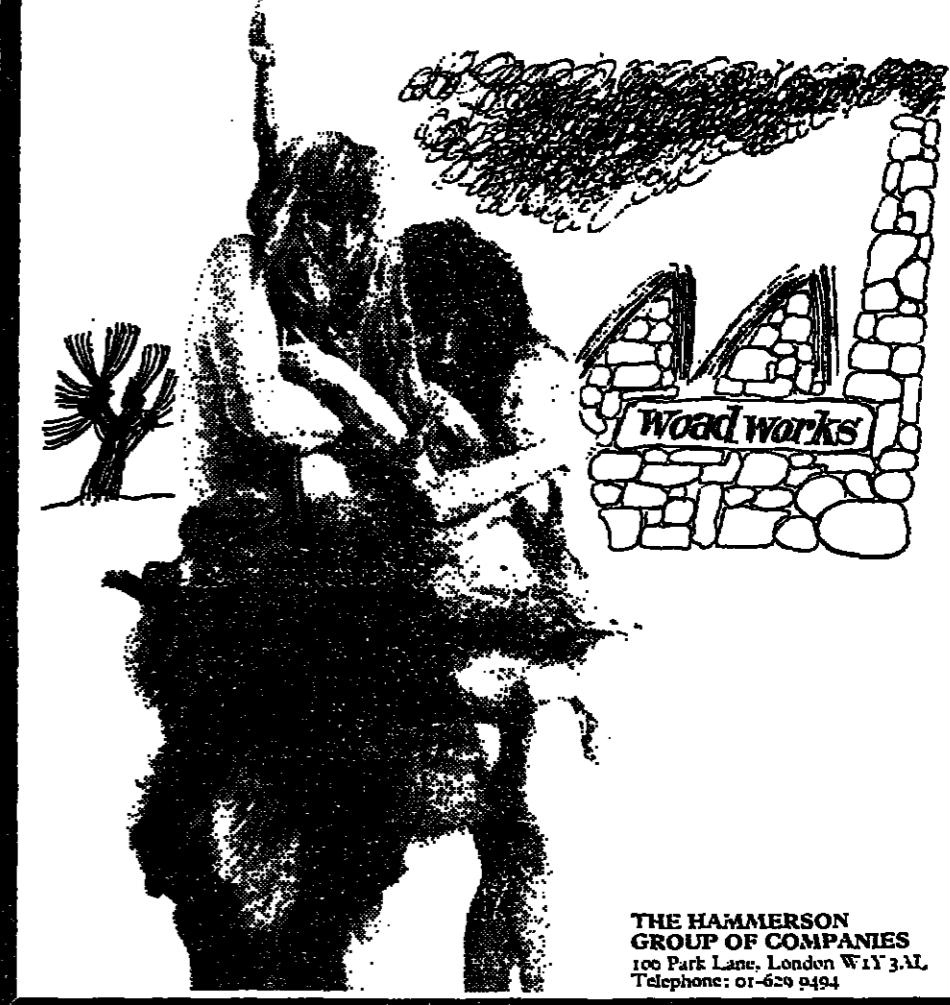
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The Executive's World

EDITED BY
DAVID PALMER

Conference round-up

• Opportunities in retailing. Zurich, September 13-16. Organised by the Gottlieb Duttweiler Institute. The main theme will be the relative merits of down-town and out-of-town sites. Other topics include creative selling, and a visit to a Mignos supermarket. Details: Harry Bohrer, 6 Museum Street, London, W1.

• Practical Forecasting—Tomorrow's Technology. The Royal Military College of Science, Shrivenham, Wiltshire, September 21-22. Aimed at directors and general management and for long run planners in all sectors. Details: Society for Long Range Planning, 132, Terminal House, Grosvenor Gardens, London, SW1.

• International Insurance Management in the Seventies. Montreal, September 27-29. Organised by Management Centre Europe. Chairman Mr. P. H. Head, of De La Rue, London. Special attention to be paid to Britain's entry to the Common Market. Details: MCE, Avenues des Arts, 4, B 1040 Brussels (Belgium).

• M&A Management. The last of a series of three residential courses in Oxford will be held on September 5-10. Aimed at established managers who are moving up to top jobs. The course divided into production, man management, marketing, the computer, and management accounting. Cost £88 (members) £110 (non-members). Details: BIM Management House, Parker Street, London WC2B 5PT.

• Financing the Company. A course for directors and senior managers of small and medium size companies on how to raise capital and the best ways of arranging the company's financials. Numbers are restricted to 15 participants. Speakers include representatives from the National Westminster Bank, Midland Bank, PA Management Consultants. Details: Financial Techniques Limited, Bilbao House, New Broad Street, London EC2M 1PA.

Other courses from the same organisers include Mergers and Acquisition in Action, Sept 18 in Bournemouth, Sept 25 in London, and Finance for Management in Bourne, Sept 27-29 or in London the evenings of October 12-14-15-16.

Britain as a Business Partner. Conference in Hamburg for German businessmen on Sept 6. Chaired by Lord Caldecote, Chairman of the Export Council for Europe. Jointly sponsored by the Financial Times and the ENCI. Details: Mr. Elliott Johnson, FT, 6 Frankfurt am Main, Sachsenstrasse 13, or Financial Times Conference Department, 388 The Strand, London WC2R 0LT.

CAVENHAM FOODS

Slimming bread, Bovril and the Eiffel Tower

BY KELSEY van MUSSCHENBROEK

A LITTLE over five years ago Cavenham Foods, as such, did not exist. It is now in the throes of a take-over battle for one of Britain's oldest food companies, Bovril, born nearly a century back as a Scotsman, John Lawson Johnston, invented a beef extract and subsequently created one of the most famous brand names of all time.

Two of the founder's grandsons are still on the Bovril Board: Lord Luke, who retired as chairman at the end of last year, and his brother, the Hon. Hugh Lawson Johnston, present chairman of the company. It is a situation which one has seen time and again since the war—the aggressive newcomer challenging the old order.

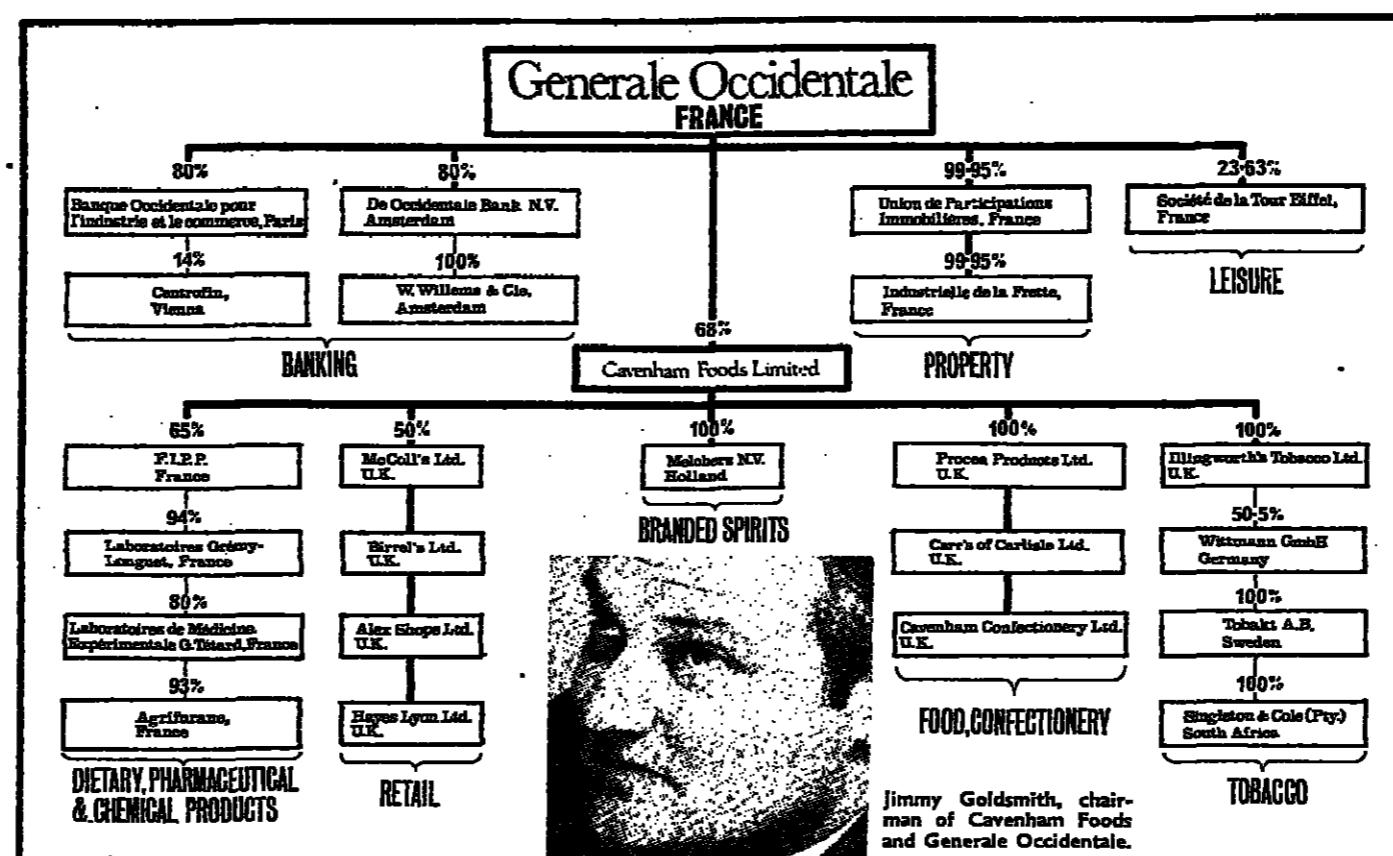
European future

The Cavenham bid has already flushed out one counter bidder in the form of yet another long-established grocer, Rowntree Mackintosh, and persuaded the massive Beecham group to move on to the sidelines. Whether Cavenham will win through in the face of this kind of opposition remains to be seen, but chairman Jimmy Goldsmith is quite clear about his reasons for wanting Bovril.

"In the first place, we think we can do more with the existing business," he says. "Bovril's profits have not really moved since 1961. Last year they made 9 per cent. on net tangible assets; we made 50 per cent. The difference speaks for itself. Secondly, we can take them into Europe where they are hardly represented. Thirdly, we think we can do very much more with their two key brands, Bovril and Ambrosia."

These remarks, in fact, reveal a great deal about Jimmy Goldsmith and the group he runs. It could be said he has a high regard for profits, for consumer marketing and for Europe. Probably above all Jimmy Goldsmith is a European. "It is a gut thing," he admits. He was born in Paris—an English father and a French mother—and educated at Eton. He has a French wife.

At 38 his objective is to create a genuinely "European" food and consumer products group, and Bovril is part of that basic strategy. Should Cavenham succeed in its bid it would not be



Jimmy Goldsmith, chairman of Cavenham Foods and Generale Occidentale.

very surprising, therefore, to see Bovril's South American interests sold off. Of course, Jimmy Goldsmith refuses to be drawn on this just now, but he does stress that "Europe is what we understand."

That may be so, but the fact remains that the speed with which Cavenham Foods has been put together and the somewhat complicated financial deals which went into its making have confused a great many people, not least the City. If Jimmy Goldsmith understands Europe, and Cavenham's place in it, it is an understanding apparently not yet widely shared.

Apart from an obvious financial gain, coupled with an almost intuitive grasp of difficult European tax regulations, Jimmy Goldsmith's business track record reveals what in other circumstances would be regarded as an all too rare management quality—the ability to pull out of an operation immediately it begins to look doubtful, not just in profit and loss terms, but also in terms of basic operating

strategy. In Jimmy Goldsmith's case, however, it is arguable that this agility has merely helped to increase public confusion. In this sense, at least, he is a victim of his own success.

His first business venture was in France where he founded (with a capital of £1,000) Laboratoires Cassene in the mid-fifties. In just two years sales had topped £2m. a year, and the company rapidly found itself under-capitalised. Cassene was sold to Roussel, the large chemical group. Jimmy Goldsmith then joined forces with Selim Zilkha, now chairman of Mothercare.

Together they bought a chemist chain, Lewis and Burroughs from Charles Clore, while Zilkha took a half share in Goldsmith's new French venture, Milical, a company making dietary foods. In 1963, however, they bought each other out. Goldsmith went back to France where he also became involved with a number of financial institutions which were subsequently merged to form the key holding

company of his group, Generale Occidentale. Selim Zilkha went on to develop Mothercare.

It was from France, once again, that Jimmy Goldsmith launched himself back into the UK, buying Carr's of Carlisle, the biscuit firm, at the end of 1964 and using it as a base to form Cavenham Foods not long after. In 1965 Proce Products was acquired, as were no less than eight small confectionery companies; then came Singleton and Cole, a major tobacco and confectionery wholesaler which included a small snuff business (Illingworth's) and a number of retail shops (Hayes Lyon).

Not the least of Cavenham's "acquisitions" was a young, professional management team (senior management's average age is 42) with backgrounds in such companies as Procter and Gamble, Ford, Mars, Pet Foods, Colgate Palmolive, Beechams. And it is this team which has taken what initially appeared to be little more than a loss-making rag-bag and turned it into a clearly structured, market

orientated and profitable group within five years.

In this time, for example, sales of Cavenham's slimming foods division (essentially Proce and Slimcea high protein bread mixes) have increased nearly two and a half times, with a more than proportionate improvement in profits. Today Slimcea and Proce breads account for close on 60 per cent. of a market worth around £20m. a year in retail terms. Moreover, it is a market in which some 10 competitive brands have been launched, only to fail.

The beauty of Slimcea and Proce is that Cavenham as such does not bake any bread, but merely sells the special mix, technical know-how, and marketing expertise to bakers. Capital employed is not high, as a result. Moreover, the company is now working on further Slimcea products such as sugar, milk, butter, and has plans to launch a Slimcea sugar nationally fairly shortly following a successful test market in the Tyne-Tees area.

Substantial capital has, however, been injected into both Carr's and Cavenham's confectionery business. No less than six confectionery factories have been closed in recent years, and the remaining three modernised and re-equipped. Both these businesses are now profitable.

With the acquisition of Singleton and Cole, Cavenham initially tried to become a major force in tobacco and confectionery wholesaling. The attempt was unsuccessful, and Cavenham pulled out of wholesaling entirely, keeping the snuff business and retail shops. Both these have been developed further with important and profitable results for the group as a whole.

It was because of the snuff business ("We found it hiding away in Singleton's" says Jimmy Goldsmith) that Cavenham became linked with the U.S. Conwood Corporation. An attempt to sell the snuff business to Conwood's (itself America's largest snuff company) resulted in the U.S. company taking first a half interest in Illingworth's, and then 50 per cent. in Cavenham Confectionery—the total consideration was £1m.

The expansion of Cavenham's retail confectionery, tobacco and newsagent (CTN) shops has been even more gratifying. The original 22 Hayes Lyon stores were joined in October 1969, by 45 Alex Shops. At the beginning of this year Cavenham bought the Birrell and McColle chains (430 shops) from Keyser Ullmann, the merchant bankers. They were running at an overall loss.

Since then 105 unprofitable shops have been closed, along with a warehouse, and stock levels halved with a reduction in capital employed of £600,000. Profits are now running at more than £300,000 a year.

It is the performance of this division which has formed the basis of Cavenham's latest deal, as a result of which the Southland Corporation of the U.S. expects to take a half interest in the retail chains for £3.3m. payable in cash on October 1. In effect, this means that Southland is valuing the retail shops on a price-earnings ratio of 18, based on average profits of £125,000 a year for the next two years.

Given that Cavenham paid £1.2m. for its entire retail chain (now represented in the books by £700,000 of net tangible assets and £500,000 of goodwill) the Southland deal appreciably strengthens the U.K. company. Was its timing influenced by the

Bovril bid? Jimmy Goldsmith says that "nothing could be further from the facts."

These are that while the U.S. investment bank "uscher Pierce of Dallas, to the Bovril bid, he was about "a client" of theirs who was looking for a European partner. "The Americans don't, you know," Goldsmith adds. Contracts between Cavenham and one of America's "convenience store" operators (Southland owns the 3,700-strong 7-Eleven chain, among others) are now being exchanged.

At the same time, Jimmy Goldsmith recognises that some of the Cavenham-Générale Occidentale structure may have set over complicated. It was because of this that Conwood's interests in Illingworth's Cavenham Confectionery exchanged for an effective 50 per cent. stake in Générale Occidentale last year, and were joined to Cavenham's shares temporarily suspended on London Stock Exchange. By 45 Alex Shops. At the beginning of this year Cavenham bought the Birrell and McColle chains (430 shops) from Keyser Ullmann, the merchant bankers. They were running at an overall loss.

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Cavenham's own European interests are held through wholly owned subsidiary Cavenham AG in Switzerland and Notra NV in Holland. The exact proportion of operating company shares held by each is a function of European tax regulations—the objective being to minimise Cavenham's overall tax burden. If this appears complicated it is no more than a reflection of the long road Europe still has to travel before genuine harmonisation is achieved.

Jimmy Goldsmith's main stake in Cavenham is held through Générale Occidentale which he and his French "partner," Baron Alexis de Gunzberg, have a controlling interest. There is a certain irony about this, for it means that Cavenham is take-over proof.

A Financial Times—Management Centre Europe

INTERNATIONAL CONFERENCE

Company Survival in the Science-based Industries

THE HAGUE, 29 SEPT-1 OCT 1971

Companies operating in the science-based industries face increasingly high risks. While some companies continue to expand the survival of many others is threatened by falling profits, changing governmental and public attitudes and reductions in research expenditure.

This conference has been planned to give senior executives an opportunity to study causes of failure and suggest ways by which they can secure the survival of their company.

Where Research has gone astray

Chairman: Sir Frank Schon, National Research Development Corporation

An Internationalist's View

Prof G Rander, NATO

A Politician's View

Rt Hon Anthony Wedgwood Benn, MP

An Investor's View

Mr J Adent, Société Générale de Banque

A Scientist's View

Prof H B G Casimir, Philips NV

Future Shock in the Business Environment

Alvin Toffler, Author *Future Shock*

Rebuilding the Research and Development Image

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How to stop unprofitable research

Dr Jürg Rutschmann, Sandoz Ltd.

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Supervisors—industrial cinderellas

By STANLEY OLIVER

CORPORATE growth has a dramatic effect on the role of the supervisor. Yet too few companies recognise this. Directors once touch, fail to project the needs of the company, and consequently the supervisors become less effective.

When a company employs around 50 personnel, the production supervisor is likely to be responsible for around 35 to 40 personnel. He will be wholly responsible for the production area, while the company middle-management layer may consist of sales, administration, production, design and development. He will supply all the "specialist" services, with the exception of design and development, and he will experience very little interference in his day-to-day work.

In the company's history, it might be only a short step forward in time before the total number of employees reaches 200 mark. The organisational implications of this apparently modest growth may be quite dramatic. The foreman will probably become "production supervisor" and may become responsible for nearly 150 personnel. He is likely to have been divided into the following three jobs under a works manager: production control, production, and production engineering. The supervisor may have a personnel or training officer and also a chief inspector. Our supervisor has a much larger number of personnel to look after and probably have five foremen assist him. If the company grows larger,

concern of an assistant works manager. There was a clear case for a re-allocation of duties and it was decided to create a new post of machine shop supervisor.

The activity sampling study revealed that the assistant works manager had practically no time available for cost control and cost reduction in the manufacturing situation. He thus had little influence on the efficiency of overheads recovery. The company's top management should have been aware of this, and should have taken steps to make him more effective.

It is important for directors and senior managers who have lost touch with their supervisors to regain contact. This can only be done by increased involvement in the supervisor's environment. There are four aspects to this:

Firstly, directors and senior managers should experience personal involvement. Use can be made of informal discussions, visits to the shop floor and attendance at company social functions.

Secondly, there should be technological involvement. Neither the director nor supervisor should stand on the touch-line and leave the pursuit of improved technology to the specialists. Supervisors should be brought into meetings where important equipment is being discussed and should be taken to see equipment exhibitions and demonstrations.

Thirdly, there should be company involvement. The supervisor should be the "complete company man." He should be

well informed on company policy, and should understand how he can play a maximum benefit role. There should be close liaison with marketing departments. Supervisors should be invited to meetings of sales representatives where they will receive important feedback from customers. A house journal or company news-sheet is helpful.

Fourthly, there should be management techniques involvement. The supervisor should be encouraged to discuss relevant management techniques, particularly with the specialists.

UCS – the question of responsibility

WHO IS responsible for the Upper Clyde disaster? One's normal reaction to this kind of question is one of impatience, because it tends to produce the kind of useless and basically dishonest slanging match which we have heard Mr. Anthony Wedgwood Benn and Mr. John Davies conducting during the last six weeks—an exchange which is not only demeaning in itself but which makes it more difficult than ever to clear up the mess.

All the same, the question of responsibility is still important because the whole story throws so much light on the characteristic weaknesses of the last Government and of this one. Whatever the embarrassments and difficulties, Mr. Davies would be doing a real public service if he changed his mind and allowed some outside body—perhaps a Select Committee of the House of Commons—to review the complete history of the affair.

Mishandled

Meanwhile what is the relatively impartial observer to make of the business? Clearly, both the Labour and the Conservative Cabinet have made terrible errors of judgment and presentation and the Labour errors must surely be judged as, if anything, more fundamental than the Conservative ones, if only because they preceded them. A man who fails to jump out of the way of a carelessly

driven motor car when he has time to do so deserves to be run over, but the basic fault lies with the careless driver. By the same token Mr. Davies has mishandled the UCS crisis, as he has the Rolls-Royce one, but he would not have been required to handle a crisis in either case if Mr. Benn had not set them rolling before he left office.

There are three serious charges against Mr. Benn, and a really experienced parliamentary performer in Mr. Davies's shoes could have slaughtered him with any of them. The first is that he should never have allowed UCS to be set up in the first place. His alibi—that the merger in 1967 was the idea of the five yards involved and that it was all in line with the Geddes report on shipbuilding in any case—simply will not do.

Anyone who had anything to do with the beginning of UCS agrees that the existing yards had their arms almost twisted off by the Shipbuilding Industry Board and the Ministry of Technology, before they consented to form UCS; and the Geddes Report, though it talked of the desirability of forming "one or two" groups in the Clyde as a whole, was certainly no licence for chaining the five struggling or unprofitable yards of the Upper Clyde together under an untried management, in the belief that they would turn, by some implausible piece of alchemy, into one profitable concern.

What seems to have happened is that Mr. Anthony Hepper's fast-talking enthusiasm for the merger chimed in with the fashionable Wilson-Benn passion for "dynamic" intervention in the industrial field and with their very reasonable fears about looming unemployment on Clydeside. The trouble was that nobody concerned was ever really clear whether the enterprise was supposed to be a viable economic proposition or a convenient way of subsidising West Central Scotland.

Ambiguous

This confusion really constitutes the second charge against Mr. Benn, for it persisted right down to June of last year. There were those in the Ministry of Technology who believed that the yards would never make money, but that by careful pruning, with rationalisation and with new management, the losses could be drastically reduced and the Upper Clyde work force gradually absorbed into other industries. On the other hand there was a school of thought which believed the breezy forecasts of the management and their accountants and assumed that viability was just round the corner—if only another few million pounds was spent.

By the end of the Labour term of office the first of these groups was clearly in the ascendant and if Labour had won the Election those responsible

were all prepared to (a) change the management, (b) close off Yarrow's yard, and (c) close down John Brown's yard at Clydebank as soon as possible. But even after the crisis in 1969 when the Government had to put up £1m. in a hurry there were still those who deceived themselves and the public that this was the last

On the other hand he did nothing either then or subsequently to prepare Parliament and public for the probability that further State funds would be required, or the work force for the probability that the squeeze on them was going to be increased. Indeed, when he went out of office the Party line was that UCS had received its

48 per cent. by the Government, and he knows that the Clydebank "work-in" has nothing to do with "the power of the people turning positive" and all the rest of the pseudosyndicalist rubbish he was spouting last week-end. But it is only by these shifts that he can avoid the implications of his own past actions and utterances.

Mr. Davies and his Conservative colleagues have made a more straightforward mess of it, but they have made a mess just the same. The legacy from Labour was extremely bad but (oddly for a business man) Mr. Davies does not seem to have realised how bad it was. He seems to have been caught off balance in October by the first intimation that another crisis was on the way and in his shock proceeded to make matters worse by withholding credit guarantees and undermining the confidence of suppliers.

The elaborate exercise undertaken last Christmas to this end—with the co-operation, once again, of UCS's over-optimistic management and accountants—seems to have done the trick, at any rate in Mr. Davies's mind. He seems to have been genuinely shocked and outraged when the final crisis came upon him at the beginning of June. He was also caught unprepared.

The logic of his position was certainly to call in the liquidator, but his Department does not seem to have worked out in advance what the cost of doing this would be or what kind of arrangements might be made for picking up the wreckage; nor does Mr. Davies seem to have realised just how violent the political reaction from Scotland would be.

The financial and political price involved is, in fact, very high. Quite apart from the cost of keeping the yards going since June there is the question of redundancy and unemployment pay, and on top of that there is the probability that private industry, which the Government is relying on to help it pick up the pieces, will refuse to do so unless it is offered heavy inducements (in the way of expensive contracts and subsidies).

Politically, the Conservative party must look forward to being virtually wiped out at the next local elections in Scotland and to being faced with a revitalised Scottish National Party and a trade union movement in which the extreme Left has gained ground. It is possible that if it had calculated these

'Clearly, both the Labour and Conservative Cabinet have made terrible errors of judgment and presentation and the Labour errors must surely be judged as, if anything, more fundamental than the Conservative ones, if only because they preceded them.'

showed before the company turned the corner.

Mr. Benn's personal position was always ambiguous. In reality he almost certainly moved from naive optimism to a rather sadder realism; but his public utterances never kept pace with this shift. It is unfair of Conservatives to reproach him for his statements in 1968 warning the workers that there was no "safety net" under UCS. How else could he have secured union co-operation in the rationalisation and increase in productivity that was actually achieved?

last subsidy and would shortly make a profit.

When the crash came, of course, this public position was extremely uncomfortable and Mr. Benn had to climb out of it as best he could. It is not so much a "charge" as a piece of gruesome inevitability that he should look terrible in the process. He knows perfectly well that there has been no Conservative "plot" to butcher Clydeside; he knows that nationalisation would have made no difference to a company which was up to the ears in debt and was already owned

Unprepared

The next three months must have been extremely unpleasant for him as he tried to reconcile the familiar industrial doctrines of Mr. Heath with the realities of the situation. Prolonged subsidy of a non-viable enterprise (à la Benn) was ruled out by "lame duck" dogma, but then the collapse of UCS was an obviously horrific prospect, both in political and human terms. The only course left, therefore, was to try and convince oneself that UCS could be made profitable.

Two 'not signing CBI pledge'

BY DAVID WALKER

AT LEAST TWO major companies are believed to have indicated that they will not sign the Confederation of British Industry's undertaking to keep price rises in the 12 months to July 31 next year below a 5 per cent. ceiling.

Both are thought to be household names. Despite that, however, support for the CBI initiative was claimed yesterday by the Confederation to be "absolutely massive."

A formal statement on the numbers responding to the prices pledge plea is to be issued by

the CBI till next week, even though the 200 large companies are absolutely confident that they will not be asked to return signed undertakings by to-day.

Confident

Holidays and the need to obtain formal Board approval in some cases are being blamed for the delay, which is making the collection of signatures taking longer than expected.

Nevertheless, the CBI stressed, there had been no backsliding among members consulted before

the scheme was completed. "We are absolutely confident that they will support what we have done," it declared.

Smaller companies which have been asked to follow the same policy without necessarily signing the undertaking, had also responded well.

The number of outright refusals was expected to be a handful.

Telephone Rentals yesterday became the latest company to announce publicly that it had signed the undertaking.

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Labour News

Rail pay claim likely in few weeks

BY ROY ROGERS, LABOUR STAFF

BRITAIN'S biggest rail union, the 190,000-strong National Union of Railwaysmen, is to decide in a few weeks' time whether to push for an early substantial pay claim just three months after receiving an 8½-11 per cent. deal.

It segue likely that the "substantial" claim agreed upon at the union's recent annual conference will be lodged with a view to getting an implementation date considerably in advance of next May, when the current deal is due to expire. The foopattemen's union, ASLEF, has already lodged a "substantial" pay claim with British Rail.

Furious

The rise in the cost of living since the current deal was negotiated in March, and the outcome of next week's meeting of public sector unions who are all furious at the Government's successful attempts to limit the size of public sector pay settlements, will both influence the NUR executive's decision.

Yesterday a special meeting of the NUR executive, arranged at the time of the last pay deal to discuss the effects of the rising cost of living, decided to refer the matter to the union's negotiating committee who will report back to the quarterly executive meeting in a few weeks.

Swan Hunter strikers to discuss stoppage to-day

BY OUR OWN CORRESPONDENT

SOUTH SHIELDS, August 5. A means of settling the matter. Some of the boilermakers are still demanding the £2 rise, but the current discussions with the management have been concerned solely with bonus payments.

When they last met, at the beginning of July, the boilermakers threatened to terminate productivity clauses in their present agreement if their negotiators had no satisfactory proposals to put forward at the meeting planned for Monday.

Make Leyland cars perfect—Lord Stokes

LORD STOKES yesterday appealed to British Leyland workers to make their cars as perfect as possible to beat foreign competition.

The boilermakers have been demanding an extra £2 a week to restore their traditional position as the consortium's top-paid craftsmen, which they lost when other trades caught up with them as a result of new pay awards.

Demand rejected

Swan Hunter flatly rejected the demand through the entire range of negotiating procedure, and at the end of June the talks turned to improving bonuses as

The Isle of Grain contract represents the biggest single order for turbo-generating equipment placed with English Electric-AEI Turbine Generators and will be taken in order book up to 1500.

A £10m. contract has been placed with the British Steel Corporation for the supply and erection of the station's structural steelwork and John Laing Construction has been chosen to carry out all the civil engineering and building work which will have a total value of £2,500.

The station is due to start producing power towards the end of 1975. It is needed to meet the expanding demands for electricity in South-East England.

Under the new CEGB system of contracting for power station construction overall supervision of site erection work will be entrusted to only five main contractors.

Two of these will be responsible for mechanical plant erection (Babcock and Wilcox and English Electric-AEI), one for steelwork (BSC), one for electrical work (yet to be decided) and the fifth for civil engineering (Laing).

The new arrangements will substantially reduce the number of contractors and subcontractors engaged on site erection work. In previous power station projects up to 100 companies have carried out this work.

Instead of having to co-

ordinate the activities of many on-site contractors, the CEGB's site manager at the Isle of Grain will work with the five main contractors' managers as a management group. The development will employ a peak labour force of 2,500.

Apart from site disputes caused by different companies providing different work and pay conditions for workers with similar skills, new problems have been posed for the CEGB and suppliers since the early 1960s by the size and complexity of the power station construction programme. This has also led to delays.

But the CEGB yesterday claimed that it was catching up fast with its backlog of plant construction.

Record

In the calendar year 1970 the Board commissioned a record 4,500 MW of plant and it aims to commission a further 4,500 MW this year.

The Isle of Grain project will be the first major scheme in which Mr. David Marshall, appointed this year to the post of industrial relations adviser within the CEGB's newly-created generation development and construction division, has played a part.

Mr. Marshall's appointment in April this year was described as a major feature of the Board's effort to improve labour relations, productivity and efficiency on power station construction sites.

NATO envoys' counter-offer on Malta facilities

BY OUR OWN CORRESPONDENT

TWO SPECIAL NATO envoys to Malta today to present the Permanent Council's counter offer to Mr. Dom Mintoff, the Maltese Premier, in answer to his demand for £30m. for the renting of air, sea and ground military facilities.

The NATO representatives, so unnamed, are said to have arrived here following an urgent request from Mr. Mintoff, who yesterday held a five-hour meeting with the Libyan leader, President Ghadafi, in Tripoli. The two envoys are expected to tell Mr. Mintoff that the price put on the renting of Maltese military bases is excessive. Secondly, under no circumstances is NATO prepared to consider renting some Maltese bases while others are offered to another—probably a hostile—block or country.

The Maltese Premier, however, fully realises that making Malta fully dependent on Libyan aid would be a dangerous move which would be strongly opposed here.

He would gladly come to terms, according to his sides, with Britain, NATO and Libya making separate contributions.

According to reports the Maltese Premier has in mind £13m. grants from Britain, another £13m. from NATO, and £10m. from Libya.

NATO's position is being strengthened daily now that Libya seems about to exert pressure for an aid agreement.

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COMPANY NEWS + COMMENT

Peak result expected by Kinloch

LARGELY INCREASED profits are reported by Kinloch (Provision) for the 24 weeks to June 26, 1971, and the directors confidently look ahead to a satisfactory conclusion of what would prove to be a record year trading," says chairman, Sir Robert Bellinger.

The interim dividend is stepped from 25 to 26 per cent. The 1969-70 total was 55 per cent.

Profits before tax for the 34 weeks was £587,000, compared with £500,000 for the corresponding period a year earlier. The figure for the 53 weeks to October 31, 1970 was £762,000.

Sir Robert says the period was noteworthy for the rapid escalation in price of almost all the products distributed. "We have experienced a further twist in the inflationary spiral, which has been reflected in a rise in sales and profits."

That, he says, is not to deny the progress in wholesales and retailing which has been accomplished, together with further consolidation of all the existing cash and carry outlets and the opening of a new warehouse in Stannmore which proved immediately viable.

He reports that an agreement to lease the second phase of the Stannmore development at a rent of £1,400 per month per annum has just been concluded and instructions to proceed have been issued to architects and consultants. The building, which will be financed by the company to a total cost of around £500,000, is expected to be available for fitting in the spring of 1973.

Meanwhile further floor space in the existing buildings has been let, which will carry the income on a full year to £63,000.

External Sales 24 weeks 21 1971 1970 1969-70
Trading profit 24,593 25,000 57,002
Depreciation 768 381 927
Interest 129 112 178
Other income 26 45 57
Net stock in trade 14 21 26
Trade before tax 627 598 762
Retention 362 321 224
Net profit 465 351 448

* Mansfield property development.

** comment

Kinloch has made a sparkling start to 1971, after eight months profits are 27 per cent. ahead—including five points from rental income for the first time—but since the four month growth rate was 20 per cent.

The pre-tax figure is £270,000, against a forecast of not less than the previous year's £435,000, made when reporting first-half profit up £2,000 to £233,000.

However, chairman Mr. L. Ryan looks for an improvement to over £435,000 for the current year, of which not less than £300,000 will accrue in the first half, reflecting the development which has been taking place since January, 1971, in the installation of additional coal production plants in South Wales, coupled with the better progress being made in Belgium.

On the past year's result Mr. Ryan says that apart from higher interest charges—up from £15,000 to £12,000—operating costs, particularly wages, increased considerably, with the most significant increases coming in the second half without any major compensating increase in selling record. Certain directors have waived dividends on 200,000 shares.

He describes as "encouraging" to last year's £74,000 contribution to

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June 30, 1971, with a final of 41 per cent.

Group revenue totalled £465,501 (£460,306), of which £181,493 is franked investment income (£175,748).

Net revenue was £264,137 (£248,677), after a net tax charge of £49,219 (£50,303), which includes the £11,103 (£8,349) overseas. The total dividend declared £26,230. Valuation of investments was £14,833,719 (£11,175,05). After deducting net current liabilities, bank loan, debenture stocks and Preference capital at par, net asset value per share is 98p (79p). Contingent dollar surrender would reduce net asset value by 2p (same) per share approximately.

Meeting, September 16.

L. Ryan setback: 9 1/2% cut

PROFITS for the year to January 31, 1971, of Cardiff-based coal recovery and plant hire group, L. Ryan Holdings, were well below forecast and the dividend is cut from 25p per cent. to 16 per cent. with a final of 8 per cent.

The pre-tax figure is £270,000, against a forecast of not less than the previous year's £435,000, made when reporting first-half profit up £2,000 to £233,000.

However, chairman Mr. L. Ryan looks for an improvement to over £435,000 for the current year, of which not less than £300,000 will accrue in the first half, reflecting the development which has been taking place since January, 1971, in the installation of additional coal production plants in South Wales, coupled with the better progress being made in Belgium.

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AFTER being down at £11,874 (£26,110) at the half-way, pre-tax profit of Hawthorn Baker improved from £47,304 to £53,806 for the full year ended May 31, 1971.

Directors are recommending a 17 1/2 per cent. dividend, the only payment for the year. (The previous total of 22 1/2 per cent. included a 10 per cent. interim.) The dividend has been restricted to conserve cash resources for the expanding litho enterprises. Certain directors have waived dividends on 100,000 shares.

PROFIT 1970-71 1969-70
Profit 82,945 83,634
Interest payable 7,747 6,725
Development costs 27,425 26,725
Trade and other tax 53,388 52,342
Taxation 3,588 12,984
Net profit 52,558 34,240
Dividends 17,500 12,500

* Of lithographic plates and chemicals.

It is expected to make a profit on the litho plate project in the current year. A charge of £21,713 has been made against reserves in respect of losses incurred by two small overseas subsidiaries formed and discontinued in the year.

The group manufactures and supplies precision equipment for the printing industry. Meeting, September 24.

** comment

Hawthorn Baker has been in the doldrums for some time now and there is no new trend in the 1970-71 results. On the traditional letterpress side, HB has been hit by the general downturn in the capital goods sector as well as by special factors like the power and postal disputes. At the same time the new litho plate and chemicals projects have not been making any contribution to profits, though it is expected to do so in the next year. Overall, it seems reasonable to project improved profits for 1971-72 though the market is understandably not taking much for granted at present with a p/e of 6.9 (4.7 after adding back development costs) at 40p.

COLLINGWOOD'S property developments

THE FIRST venture by Collingwood Group into development of decentralised offices has started in the London area, says managing director, Mr. E. H. Marley, chairman. Mr. E. H. Marley tells shareholders.

Stage I is now complete and the major tenant is the Department of the Environment for occupation by the Inland Revenue.

At February 28, 1971, the profit for the year to January 31, 1971, was £202,289 (£60,324). The Ordinary dividend, payable to Keyser Ullmann, is £37,710 (£37,138).

PROFIT before taxation 243,601 327,839
Taxation 13,139 13,139
Profit after taxation 214,272 194,480
Gross Dividend—Ordinary (17%) 160,650 (16%) 151,200
Retained profit for the year 53,622 43,280
Total Assets 1,549,488 1,488,392

The Directors are pleased to record a further improvement in pre-tax profits for the second year in succession. Our total turnover showed a very satisfactory increase from £2,027,369 to £2,152,663.

Although sales of Thomas Neill preserves and Jean MacGregor soups increased during the year, our main growth came from our sales of Camp Coffee Essence and Camp Instant Coffee. The coffee essence market, particularly in the second half of the year, showed a better trend than has been seen for some time, and this trend has continued into the first two months of the new financial year.

Product development continues to demand constant effort and a range of new products will be introduced this year. We are planning to introduce a new product in a few months time, which we believe has considerable potential.

The current year should again see further progress by the Group but it is disappointing that at the present time there is no evidence to suggest that the rising costs facing manufacturers are in any way under better control than hitherto. The Directors will continue their policy of containing all costs by seeking more efficient methods of production and by reducing packaging costs wherever possible.

Full copies of the Report can be obtained from The Secretary, R. Paterson and Sons Ltd., "Camp" Coffee Works, Charlotte Street, Glasgow, C.1.

Peaks result expected by Kinloch

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pre-tax profit from the Belgian operation. But this is related to the cost and time at which the group has been involved in the Belgian development, we are looking for a substantially higher contribution in the future."

Mr. Ryan has waived his entitlement to dividends on his holding to the extent of 2m. Ordinary shares, amounting to £16,000 gross.

Turnover 2,223 2,233
Profit 734 884
Trade and other tax 204 204
Taxation 97 108
Net profit 123 227

** comment

Falling short of its half-time profit forecast by 38 per cent., L. Ryan continues a downward slide begun in 1968-70. The latest downward came in the second half when pre-tax profits increased by 51 per cent. prompting another dividend cut. Blame for this setback is laid largely on wage increases but for the current year, apparently, they will be completely offset by price rises implemented last January. Another forecast is hazarded for 1971-72 with increased profits expected from the Belgian coal operations (about £200,000 pre-tax against £74,000) and the larger number of plants in production. Yet with a fully diluted p/e of 14.7 at 13 1/2, the forecast needs to be right this time.

Meeting, September 16.

W. Ransom paying 1 1/2% more

MANUFACTURING chemists, William Ransom and Son, is lifting its dividend from 34p to 26p per cent. for the year to March 31, 1971, with a final of 21 per cent.

Profit, before tax, increased to £131,803, against a forecast of not less than the previous year's £12,803. At halfway it was £52,000 (£49,000).

Turnover 319,181 364,412
Profit 131,805 122,604
Trade and other tax 52,000 50,000
Net overprovision 2,244 6,334

** comment

A feature of Ransom's trading in 1968-70 was tighter margins with profits growth lagging two points behind a 13 per cent. rise in sales. Last year that problem seems to have been overcome with a gain of a fifth in both profits and turnover, which in a year of even more drastic cost inflation is a fair performance. The upshot is earnings of 5.28p a share covering the dividend more than twice, and a p/e of 45p of 8.4. At their present level (up 5p this year, and now roughly what they were placed at in 1968) the shares are firmly supported by the steady record and a 6 per cent. yield.

Meeting, September 16.

Keyser Ullmann payment up

ATTRIBUTABLE profits of Keyser Ullmann Holdings for the year ended March 31, 1971, have increased from £57,451 to £80,450.

The dividend is raised from 13 1/2 per cent. to 14 per cent., with a final of 9 per cent. The directors propose a one-for-ten scrip issue and expect to maintain 14 per cent. on the increased capital.

Turnover 170,711 190,780
Profit 131,845 132,605
Trade and other tax 32,000 30,000
Net profit 98,845 97,600
Dividends 25,000 25,000

** comment

A feature of Ransom's trading in 1968-70 was tighter margins with profits growth lagging two points behind a 13 per cent. rise in sales. Last year that problem seems to have been overcome with a gain of a fifth in both profits and turnover, which in a year of even more drastic cost inflation is a fair performance. The upshot is earnings of 5.28p a share covering the dividend more than twice, and a p/e of 45p of 8.4. At their present level (up 5p this year, and now roughly what they were placed at in 1968) the shares are firmly supported by the steady record and a 6 per cent. yield.

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Banque de France circular offers still confusing market

ADRIAN DICKS

PARIS Foreign Exchange had a very quiet day as bankers and dealers, for second day running, tried to grasp the practical implications of the Banque de France's circular on Wednesday forbidding them from buying foreign exchange funds.

This evening many operators still uncertain how to draw distinction between speculators from abroad for francs those arising from commercial transactions. This morning, the bankers had meeting M. Andre de Latte, deputy-governor of the Banque de France in the absence of M. Wornser, governor.

Code of conduct
However, they emerged with impression that it will still be the banks themselves to know the circular is to be interpreted. At a second meeting this afternoon, representatives of the banks were to work out a code of conduct and were considering other suggestions the creation of a "floors" of 500 below which they agree to a risk on the speculative factor or otherwise of a ten order.

Limited dealings to date was at its ceiling of \$5125 last the dollar. But operators unanimously reported very quiet conditions. Few today were in to take seriously reports the birth of an external in francs in London or kfurt, while most dismissed premium rates quoted in centres for francs against as fictitious.

It is certainly hard to see what the logic of such a situation in which French banks do not want to borrow to fulfil any remaining speculative demand for an external valuation.

In general opinion here is the market will not really where it stands until after weekend. But in the Banque de France is heavy fire for its handling circular yesterday. Many feel that by couching a statement of such importance in extremely vague terms, out by

PARIS, August 5.

falling to issue any explanation to the financial Press until well after the event, the central bank had only itself to blame for yesterday's confusion—in which its own dealers on the market were said to be as much caught up as anyone else.

Officials, too, have not hidden their exasperation that what was intended to be one more well-calculated step in the French Government campaign to head

thus the French Government is

keep non-resident francs doubled—which have more than doubled since the end of 1969—to their present level of around \$1,000m. out of a total volume of foreign exchange held by the banking system of about \$9,000m. The official mid-day fixing was DM3.4433, a 63 per cent. revaluation rate and a record high.

Following reports from Paris that the Banque de France had clarified yesterday's directive, indicating that the curbs were not as strict as first thought, the D-Mark eased slightly. Towards the close it firmed again when it appeared that French banks were still confused about their new obligations.

The shifting news from Paris also affected the "grey market" for non-commercial francs that developed early in the day. At one stage the franc was being quoted at \$5.050 to the dollar, 75 cents above its official revaluation point of 5.5125.

Later the same day the Banque de France also issued the following brief communiqué:

"The Banque de France yesterday addressed to approved banks a circular asking them to make certain that their overall external position in francs and foreign currencies should not undergo any deterioration by comparison to that at close of business on August 3, 1971."

This circular having given rise to wrong interpretations, it is recalled that this measure involves no restriction on foreign currency purchases involving francs, except for the benefit of French residents, whether these be current transactions (trade or invisibles) or capital movements.

Rumours concerning the creation of a double exchange market are thus without any foundation."

The measures described above will lead you to refuse those transfers of foreign currencies from abroad which may be motivated by speculative reasons. They leave you, however, with the power to buy currencies.

On pressures for revaluation should have erupted into panic in European markets.

Now that the dust has settled, the outlines of M. Giscard d'Estaing's policy look very different, even though some people in the exchange market feel that by announcing major policy measures so thick and fast (one every day for the first three days of this week) he is risking diminishing returns in terms of credibility.

In this position he may well seek the support of Mr. Barber, the Chancellor of the Exchequer, who is to pay a one-day visit to Paris on September 7.

sticking closely to its policy of strict orthodoxy and to the "rules of the game". Nothing in its recent declarations indicates any real willingness to compromise with Bonn on the flexibility issue, although M. Giscard d'Estaing last week repeated his declaration made at Copenhagen last year that he would be willing to "study" the question of wider margins.

Meanwhile, the Bundesbank reported that West Germany had a balance of payments deficit on current account of DM80m. in the first six months of the year, compared with a DM659m. surplus in the first half of 1970.

The basic balance of payments (current account and long-term capital transactions combined) showed a surplus of DM1,407m. in the first half of 1971, compared with a deficit of DM4,386m. a year before.

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Hertfordshire £6,000+

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An expanding company which is engaged in design, manufacture and marketing of computer systems wishes to appoint a financial controller. He will be responsible for formulating financial policy, developing up to date accounting and liquidity control systems, monitoring the results of operations and providing meaningful information to the Board and management at all levels, supported by an able team of young accountants.

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Cooper Brothers & Co. Limited, Management Consultants, Abacus House, Gutter Lane, London, E.C.3.

Company Secretary

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(2) Assets not fully utilized.

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01-629 6134

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Advertisement over broad and new offices. Fully equipped. Life Assurance company. Fully administered. Life Assurance company. Fully administered. Life Assurance company. Fully administered.

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PARTNER wanted to expand marketing of

amazing new products. Write Box B.5628, Financial Times, 10, Cannon Street, EC4P 4BY

COMPANY NOTICES

FAS INTERNATIONAL OVERSEAS CORP

(formerly Famous Schools Overseas Corp.)

U.S. \$10,000,000 5% per cent Guaranteed Bonds 1982 Guaranteed by and Convertible into the Common Stock of FAS International, Inc.

(formerly Famous Artists Schools, Inc.)

NOTICE IS HEREBY GIVEN that a MEETING of the Holders for the time being of the above named Bonds for the time being outstanding will be held at 30, Gresham Street, London EC2P 2EB on 31st August, 1971, at 11 o'clock in the forenoon for the purpose of considering and, if thought fit, passing the following

RESOLUTIONS

1. THAT this Meeting of the Holders of 5% per cent Guaranteed Bonds 1982 of FAS International Overseas Corp. (formerly Famous Schools Overseas Corp.) hereby appoints Mr. H. Beresford-Peirse and Mr. P. S. Darling as a Committee generally to represent the interests of the Bondholders for the time being and to exercise all the powers conferred upon and exercisable by the Bondholders in their general meeting, including without limitation the power:

(1) to call for acceleration of the maturity date of the Bonds in the event there is or has been a default under the Terms and Conditions of the Bonds;

(2) to institute and participate in legal proceedings of whatever nature in which the interests of the Bondholders may be involved or in any way affected;

(3) to appoint sub-agents, including legal advisers;

(4) to sanction and/or assent to any modification of the Terms and Conditions of the Bonds or the Guarantees or to any compromise or arrangement between the Bondholders, the Company and the Guarantor and to the exchange of the Bonds for or conversion of the Bonds into bonds, notes or other obligations or securities of the Company or any other company or body;

(5) to reimburse itself for the reasonable costs and expenses incurred or to be incurred by or on behalf of the Bondholders in connection with the exercise of the powers hereinabove granted.

2. THAT, subject to the occurrence of an event of default under the Terms and Conditions of said Bonds prior to the date of this meeting or any adjournment thereof, this meeting of the Holders of 5% per cent Guaranteed Bonds 1982 of FAS International Overseas Corp. (formerly Famous Schools Overseas Corp.) hereby accelerates the maturity date of the said Bonds pursuant to the Terms and Conditions thereof and requests immediate repayment thereof.

NOTE

Under the terms of the Bonds, Bondholders may not attend or vote at this Bondholders' Meeting except upon the presentation at the Meeting of either (i) a Bond or Bonds or (ii) a bond deposit Certificate issued by S. G. Warburg & Co. Limited, London or The Chase Manhattan Bank, N.A., New York or Algemene Bank Nederland N.V., Amsterdam or Banque Internationale à Luxembourg, S.A., Luxembourg. Bondholders who are unable to attend the meeting in person are urged to deposit their Bonds with one of the above-named Banks prior to the date of the meeting and to forward a Letter of Instruction to S. G. Warburg & Co. Limited, 30 Gresham Street, London EC2P 2EB. Both a bond deposit Certificate and a Letter of Instruction may be obtained from the above-named Banks.

Bondholders whose Bonds are presently in the custody of a bank or other institution which is not one of the above-named Banks should arrange to have such Bonds forwarded to one of the above-named Banks with the directions that the Bank forward a bond deposit Certificate and Letter of Instruction to S. G. Warburg & Co.

Signed LINELATERS & PAINES
for and on behalf of the Holders of not less than 50 per cent of the nominal amount of the Bonds for the time being outstanding.

Financial Controller Germany

A substantial British manufacturing company, with expanding interests overseas, wishes to strengthen the management of its German marketing subsidiary by appointing an expatriate Financial Controller.

Applications are invited from British nationals who are qualified accountants, fluent in German, and in their twenties or early thirties. They should have had several years industrial or commercial accounting experience.

Location is near Dusseldorf. Remuneration will be of the order of £4,000 and paid locally. Accommodation and a car will be provided.

Please apply in the strictest confidence quoting reference number 1983 to Clive & Stokes, 14, Bolton Street, London, W1Y 8JL.

Clive & Stokes
Appointments & Personnel Consultants

Stockbrokers in London Wall

have vacancies for staff with some experience in the following departments:—Dividends, ledgers, transfers. Aged 19-28 male or female. These positions are permanent and pensionable and give scope for promotion to managerial level. Write stating experience, present salary to Box B.5616, Financial Times, 10, Cannon Street, EC4P 4BY.

APPOINTMENTS WANTED

WANTED A CHALLENGE IN U.S.A.

By energetic, 21 year old, having successfully built up solid org. and completed sabbatical, desires a senior post of responsibility—preferably with marketing orientation with U.K. company in U.S.A. Write Box A.2122, Financial Times, 10, Cannon Street, EC4P 4BY.

DE BEERS CONSOLIDATED MINES LIMITED (Incorporated in the Republic of South Africa)

NOTICE TO HOLDERS OF PREFERENCE SHARE WARRANTS TO BEARER PAYMENT OF COUPON NO. 124

With reference to the notice of declaration of a semi-annual dividend in respect of the month of June, 1971, the following information is published for the guidance of holders of the above-named coupons.

The dividend of 20 cents per share payable on 1st July, 1971, is paid in South African Rand. The dividend in South African currency, now declared in South African currency, will be paid at 14.802 cents per share.

With reference to the notice of declaration of a semi-annual dividend in respect of the month of June, 1971, the following information is published for the guidance of holders of the above-named coupons.

The dividend of 20 cents per share payable on 1st July, 1971, is paid in South African Rand. The dividend in South African currency, now declared in South African currency, will be paid at 14.802 cents per share.

At the offices of the following continental paying agents by residents of the countries concerned for payment of the coupons concerned for payment in the appropriate local currency:

Barque Rothschild, 31, Avenue de la Paix, Paris, 8e.

Barque de Bruxelles, 2, rue de la Régence, Brussels.

Barque Lambert, 24, Avenue Matric, Brussels.

Societe Generale de Banque, 3, Montague du Parc, Brussels.

Erste Sparkasse, 14, Rue de la Régence, Zurich.

Union Bank of Switzerland, Bahnhofstrasse 45, Zurich.

Swiss Bank Corporation, Basle.

Barque Lambert-Luxembourg, 59, Boulevard Roi Albert, Luxembourg.

At the London Bearer Reception Office of Chartered Consolidated Limited, 101-11, Austin Friars, London, EC2N 2EY. Coupons for payment of the semi-annual dividend in respect of the month of June, 1971, will be paid at 14.802 cents per share.

United Kingdom Income Tax will be deducted at the rate of 20% on the amount of the dividend. The deduction will be made at the rate of 7.5% on the amount of the dividend.

Coupons must be left four clear days for examination and may be presented any weekday between 10 a.m. and 2 p.m. between the hours of 10 a.m. and 2 p.m.

United Kingdom Income Tax will be deducted at the rate of 20% on the amount of the dividend. The deduction will be made at the rate of 7.5% on the amount of the dividend.

At the office of the following continental paying agents by residents of the countries concerned for payment in the appropriate local currency:

Barque de l'Union, 14, Rue de la Régence, Luxembourg.

Barque de Luxembourg, 6, Boulevard Haussmann, Paris 9e.

Barque de Bruxelles, 2, rue de la Régence, Brussels.

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PARLIAMENT



Charter flights code proposed

By RAY DAFTER

MICHAEL NOBLE, Minister of Trade, told the Commons yesterday that he was considering proposals for a code of practice covering group charter flights.

Various proposals have been put to the Department of Trade and Industry by UK carriers which claim they are frustrated by the present limitations surrounding affinity flights.

Among the recommendations forward, I understand, has been the easing of regulations relating to affinity group membership, regulations which, some of the airlines, are out and difficult to enforce; a control over the number of charter operators on particular routes; and some control over agencies selling charter flights.

w safeguards

The airlines have told the DTI that the activities of some irresponsible ticket sellers have put holiday and travel arrangements of many passengers in jeopardy. While the carriers find it extremely difficult to set the system to ensure that passengers were bona fide affinity group members, they often blamed when flights were cancelled.

w safeguards for travellers by the cancellation of charter flights may be provided in the Civil Aviation Act which received Royal Assent in Parliament adjourned for the summer recess yesterday.

Anthony Grant, Under-Secretary for Trade and Industry, MPs that one section of the provided powers to make regulations dealing with the of travel organisers' fees.

He went on: "We have in mind that these regulations should be broad enough to allow Civil Aviation Authority to be a travel organiser to and money in these circumstances and possibly also to make sure that there should be a variety of some kind so that money will always be available."

Meanwhile intending passengers would be prudent to deal with reputable travel organisers."

Councils to run replacement bus services

POSALS TO remove from the Railways Board the cost of replacement bus services transferred to the National Company or the Scottish Transport Group, were announced by Mr. John Peyton, Minister for Transport Industries. The residual obligation to bear cost of these replacement services which have been in operation for two years, will in the future be the responsibility of the authorities.

He said: "It will be for local authorities and other local bodies concerned to consider what case, where necessary, there is a continuing need for any of the bus services concerned, the possible use of powers of grant-aid under Transport Act, or any other of meeting the need."

to give time for such consultation, and for any necessary consultations, the variation will not take effect until six months from today."

Foyal Assent for 23 Bills

ORE Parliament adjourned yesterday for the summer recess.

Monday, October 18, the Finance Bill and the Industrial Relations Bill were among 23 public and private Bills to be passed by the Royal Assent. Other important measures have now become Acts of Parliament include: the Civil Aviation Bill, the Housing Bill and the Hijacking Bill.

The Immigration Bill has to complete its passage through the Lords, and the Government and peers are likely to be under some pressure in doing with its remaining stages in the House assembles for a few days in October prior to the formal opening of the next session.

SHMORE'S NEW AGREEMENT WITH NIPPON STEEL

more Benson Pease, part of the Davy-Ashmore group—has signed a technical agreement with Nippon Steel Corporation (UK), covering the design and operation of OG equipment, the second technical agreement in 18 months to be signed with Nippon Steel. Under the agreement, Davy-Ashmore will be able to supply OG equipment, based on Nippon Steel's designs and experience, to steelmakers in Europe, Australia and Africa.

Callaghan puts plan for a Council of All Ireland

By JUSTIN LONG, PARLIAMENTARY CORRESPONDENT

M. JAMES CALLAGHAN, "shadow" Home Secretary, yesterday urged the establishment of a Council of All Ireland and that Irish Republic's Prime Minister Mr. Jack Lynch and Ulster Prime Minister Mr. Brian Faulkner should be invited to London without delay for discussions.

This controversial proposal, bitterly challenged from the Tory backbenches during a Commons debate on the critical situation in Ulster, was not taken up by the Government.

Mr. William Whitelaw, Leader of the House, assured MPs that the Government, working with Stormont, would do everything in its power to root out terrorism.

Deep sense

But Ministerial assurances failed to prevent acrimonious clashes, and the debate—ostensibly on the question of whether or not the House should adjourn until October 18 for the autumn recess—occupied MPs until time was called and the motion to adjourn carried by 60 votes to 23.

In the bitter accusations that were hurled, Mr. Frank McNamee (Unity, Fermanagh and S. Tyrone), accused the Army of terrorising and killing innocent civilians. The Rev. Ian Paisley (Prot. U. N. Anthrim) demanding that the IRA be brought to book, condemned Mr. Callaghan's suggestion. Others demanded a ban on the August 12 March of Londonderry Apprentice Boys.

Mr. Callaghan said: "I don't think I have ever approached the Irish situation with as deep a sense of foreboding and impending tragedy as I do today."

"It is clear the Government has so far failed either to reassure the minority or reassure the



CALLAGHAN . . . a deep sense of foreboding.

majority, and it is because of this that the instrument for which we are primarily responsible, the Army, is faced with a worsening in its own position.

"They are being asked to carry responsibility for a situation which the politicians have failed to resolve."

Mr. Callaghan said any Council for All Ireland would have no legislative or administrative responsibility.

It should be formed from members of both Stormont and the Dail with a view to discussing problems of mutual concern to both the North and the South.

There was a psychological need and a rational use for saying it was time the two Parliaments of the North and South met together to discuss problems of mutual concern. This suggestion had been made 50 years ago but then the South refused to co-operate.

"But the vast majority of people in Northern Ireland will not have a united Ireland. There is one matter which goes right down into their hearts and that is the fact they are part and parcel of the United Kingdom and they want to remain part

and parcel of the United Kingdom."

He said Mr. Lynch and his Government, under their constitution, claimed that they controlled the North of Ireland. "The vast majority of the people of Northern Ireland would look on any suggestion of setting up a Council of Ireland as the beginning of a sell-out of their constitutional position."

Secret society

Mr. McNamee said the Unionists thought they had the solution—constitutional ties backed up by the guns and tanks of the British Army. But this had been shown to be a dismal failure. The British Government should undertake a review of the whole Irish situation.

He said that the people who had stockpiled petrol bombs to burn out Catholic houses had never been brought to book.

These people belonged to the same sinister secret society and the same party which had egged on their half-demented fighters into the pogroms of Belfast in 1969. And yet the Unionists came to Parliament and talked of "sweet reason."

The Rev. Ian Paisley said: "The IRA are out for a united Ireland. Nothing will give them courage and strength in their task in Northern Ireland more than the suggestion that if they keep the pressure up, if they resist the acts of the Army to bring them under control they will achieve the object on which they are set."

"But the vast majority of people in Northern Ireland will not have a united Ireland. There is one matter which goes right down into their hearts and that is the fact they are part and parcel of the United Kingdom and they want to remain part

and parcel of the United Kingdom."

"Our clear and plain objective is to do everything in our power to ensure people of all communities in Northern Ireland can go about their normal lives and businesses in peace without fear."

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Mr. Gerry Fitt (Rep. Lab. Belfast W) said there was a section of the community in Northern Ireland which believed that the answer to Northern Ireland's problems was to introduce internment, re-arm the B-Specials and re-arm the police force. There was another section which believed that answer lay in disbanding the Orange Order and getting the British Army out of Ireland as soon as possible.

"These two roads would lead to ultimate disaster, not only for Northern Ireland but for the island of Ireland and these British Isles."

"I do not believe the unity of Ireland will be advanced by one second by the killing of a British soldier or the letting-off of a bomb."

Normal lives

Mr. Whitelaw said: "No one can really produce a perfect solution which does not pose many other difficulties."

"Let there be no doubt at all with anyone in Northern Ireland, that the British Government, working with the Stormont Government, will do everything in their power to root out terrorism and stop violence."

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WALL STREET + OVERSEAS MARKETS

Technical rally holds—Index up 4.5

BY OUR WALL STREET CORRESPONDENT

A TECHNICAL RALLY made some headway on Wall Street to-day, when the list reacted favourably to the slowing of the rise in the Wholesale Price Index, despite the jump in the Industrial Commodity Indicator.

The Dow Jones Industrial Average registered 3.32 to \$69.43, after

Mart which fell \$2/ to \$20/—it expects "sluggish" July sales although they will be inflated by new store space this year.

Leritz Furniture advanced \$2/ to \$63/ on talk of an expected 70 per cent. profit improvement.

OTHER MARKETS

Canada irregular

Canadian Stock Markets finished irregular in light trading yesterday.

Golds rose 1.01 on index, buoyed by currency uncertainties in Europe. Industrials recouped 1.72. Western Oils firms 0.26 and Papers gained 0.18. But Base Metals shed 1.05. Utilities gave way 0.38 and Banks lost 0.39.

Among Oils, Imperial Oil gained \$1. Superst. advanced \$1.12 and Pacific Petroleum improved \$1.14, but Canadian Superior lost \$1.

Indices

NEW YORK DOW JONES AVERAGES

	Close	High	Low	Trans.	Chg.	Indus.	Util.	Trans. volume	Chg.
Aug. 5	70.18	70.45	69.46	112.7	1.00	12.100	1.00	1,000,000	0.00
4	70.19	70.41	69.92	112.1	1.40	12.100	1.00	1,000,000	0.00
3	70.24	70.40	69.83	113.2	1.16	11.570	1.00	1,000,000	0.00
2	70.22	70.49	69.91	112.2	1.25	11.570	1.00	1,000,000	0.00
1	70.22	70.49	69.91	111.3	1.25	11.570	1.00	1,000,000	0.00
Aug. 4	70.19	70.41	69.92	111.3	1.36	11.570	1.00	1,000,000	0.00
3	70.22	70.49	69.91	110.3	1.25	11.570	1.00	1,000,000	0.00
2	70.22	70.49	69.91	110.3	1.25	11.570	1.00	1,000,000	0.00
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1	70.22	70.49	69.91	111.3	1.25	11.570	1.00	1,000,000	0.00
Aug. 6	70.18	70.45	69.46	112.7	1.00	12.100	1.00	1,000,000	0.00
5	70.19	70.41	69.92	112.1	1.40	12.100	1.00	1,000,000	0.00
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1	70.22	70.49	69.91	111.3	1.25	11.570	1.00	1,000,000	0.00
Aug. 7	70.18	70.45	69.46	112.7	1.00	12.100	1.00	1,000,000	0.00
6	70.19	70.41	69.92	112.1	1.40	12.100	1.00	1,000,000	0.00
5	70.24	70.40	69.83	113.2	1.16	11.570	1.00	1,000,000	0.00
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1	70.22	70.49	69.91	111.3	1.25	11.570	1.00	1,000,000	0.00
Aug. 8	70.18	70.45	69.46	112.7	1.00	12.100	1.00	1,000,000	0.00
7	70.19	70.41	69.92	112.1	1.40	12.100	1.00	1,000,000	0.00
6	70.24	70.40	69.83	113.2	1.16	11.570	1.00	1,000,000	0.00
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1	70.22	70.49	69.91	111.3	1.25	11.570	1.00	1,000,000	0.00
Aug. 9	70.18	70.45	69.46	112.7	1.00	12.100	1.00	1,000,000	0.00
8	70.19	70.41	69.92	112.1	1.40	12.100	1.00	1,000,000	0.00
7	70.24	70.40	69.83	113.2	1.16	11.570	1.00	1,000,000	0.00
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2	70.22	70.49	69.91	111.3	1.25	11.570	1.00	1,000,000	0.00
1	70.22	70.49	69.91	111.3	1.25	11.570	1.00	1,000,000	0.00
Aug. 10	70.18	70.45	69.46	112.7	1.00	12.100	1.00	1,000,000	0.00
9	70.19	70.41	69.92	112.1	1.40	12.100	1.00	1,000,000	0.00
8	70.24	70.40	69.83	113.2	1.16	11.570	1.00	1,000,000	0.00
7	70.22	70.49	69.91	112.2	1.25	11.570	1.00	1,000,000	0.00
6	70.22	70.49	69.91	111.3	1.25	11.570	1.00	1,000,000	0.00
5	70.22	70.49	69.91	111.3	1.25	11.570	1.00	1,000,000	0.00
4	70.22	70.49	69.91	111.3	1.25	11.570	1.00	1,000,000	0.00
3	70.22	70.49	69.91	111.3	1.25	11.570	1.00	1,000,000	0.00
2	70.22	70.49	69.91	111.3	1.25	11.570	1.00	1,000,000	0.00
1	70.22	70.49	69.91	111.3	1.25	11.570	1.00	1,000,000	0.00
Aug. 11	70.18	70.45	69.46	112.7	1.00	12.100	1.00	1,000,000	0.00
10	70.19	70.41	69.92	112.1	1.40	12.100	1.00	1,000,000	0.00
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STOCK EXCHANGE REPORT

Cheap' buyers bring small rally with help of Wall St. share index 5.4 better at 394.9—Gilt-edged steadier

COUNT DEALING DATES

Option
1st Declara- Last Account
tions Dealings Day
Aug. 8 Aug. 5 Aug. 6 Aug. 17
Aug. 9 Aug. 19 Aug. 20 Sept. 1
23 Sept. 2 Sept. 3 Sept. 14
new date* dealers may take place
5 p.m. three business days earlier.

Wall Street continued as the dominant influence yesterday in London stock markets which on a cautious note on failure of the Dow Jones to gain its rally on Wednesday. There were, however, showing a more readiness after the not sharp shake-out and the fact as a whole was heartened better-than-expected second-quarter figures from Royal Dutch/Shell. Wednesday's bout of fears on the U.S. dollar score still an inhibiting factor, but a "new-time" buying for the just starting next Monday in progress and end-account of bear positions was also big prices to rally.

Progress was slow, however, as traded by the modest (2.3) movement in yesterday's early 2.01. The market proved more and the index was taken to 304.9 for a rise of 1.6. This was the first gain in a business day; during the previous six the index had lost points, or 5.6 per cent. Yesterday's better tendency was also by the falls: rises ratio of 1.1 in FT-quoted Industrial shares with the 1.52 ratio Wednesday. Official markings little changed at 11,620.

ts steadier

though still a little uncertain the previous day's shake-out turned out to be better. British Funds as a much steadier showing conditions remained quiet, but the appearance few buyers helped medium long-dated stocks to improve. A better tone also developed the shorts where interest was mainly on low coupons with Transport 3 per cent., 7.3, rising 1/2 to 954 and

Savings 3 per cent., 1965-7, 1 to 891. There was a little more business in Corporations, but Commonwealth issues remained quiet.

An increased demand for investment dollars faded in the inter-trading and the premium, after touching 221 per cent., closed 1-point higher at 22 per cent.

Banks move ahead

Buyers responded for Home Bank after the recent reaction and prices moved 1/2 to 100 near the day's best levels. Gains ranged between 13p and 24p, but trading was rather thin. Barclays finished 24p to the good at 587p, while National Westminster were finally 18p up at 593p, after 588p. National Commercial added 4p at 144p. Among Overseas issues, Barclays C.O. advanced 18p to 513p, and London & Scottish to 234p. Merchant Bankers also improved, with Dalton Barton promoted at 362p, up 14p. Hill Samuel gained 6p to 120p, while London and County Securities on the chairman's statement, ended 3p better at 218p, after 220p. Cedar Holdings, however, dipped 10p to 80p and Imperial Hirsel Holdings, 10p to 375p. Also lower were British Home Stores at 232p, down 4p.

Refugee Securities, which at 60, picked up 4p, of Wednesday's 10p fall on adverse Press comment.

Insurances were fairly active. After Wednesday's setback, companies recovered some ground, but then fell back to the previous night's levels before picking up again to end on a firm note. There was "new-time" demand for Commercial Union, which were outdoing the market at 100p, up 1.6, after 477p, after the interim results are due next Monday. "Royals" ended 4p better at 387p, after changing hands up to 381p. Lives were easier for choice, but Sun Life rose 4p to 163p. Pearl declined 4p to 233p. L. Hamson improved 4p to 113p in brokers.

The Brewery market took on a better appearance, with prices improving in the course of quite a good two-way business. Allied regained 2p to 125p and Scottish and Newcastle rose 5p to 428p. Truman Hanbury put on 3p to 443p. Watney's were hardened 1p to 118p, but IDV eased 1p to 68p and Grand Metropolitan Hotels shed 4p more at 260p.

In an irregular Building sector, Sir L. Parkinson were again

prominent at 1684p, up 12p, while gains of around 5p were seen in W. and C. French "A," 280p, Mitchell Construction, 245p, and J. Mowlem, 115p. London Brick rose 3p to 87p following the June brick and cement figures. Northern Developments were notably higher at 230p, up 18p. Atlas Stone were quoted on the "rights issue" at 150p with the "new" at 16p premium. Bryant Holdings eased 3p to 83p, and International Paints were 4p cheaper at 133p.

ICI met a reasonable day's business and closed 7p higher at 317p. Horace Cory closed a shade higher after the increased interim dividend and profits, but Hickson and Welch, a firm market of late, dipped 5p to 120p.

Leading Stores were firmer, with the exception of G. Morris, 2p, which fell 2p more to 41p. House of Fraser gained 4p to 218p, while Marks and Spencer, 260p, and United Drapery, 138p, both put on 2p. Bensons Hosiery gained 3p to 31p, while rises of 4p were seen in Dixons Photographic, 79p, and Albert Kitchen Taylor, 71p. On the other hand, Hamm's Reed "A" shares were quiet and unchanged, apart from Refugee Securities which, at 60, picked up 4p, of Wednesday's 10p fall on adverse Press comment.

Following the bid rejection and price increase for the year, Morris advanced in a good 10p over to 61p before easing to close 6p up on balance at 61p. Drakes, the bidder, closed 1p better at 176p. St. Thomas hardened 23p to 52p, while Wearas were 1p higher at 261p.

Leading Electricals were quite active. Following the previous day's 7p reaction, GEC ended 1p but then fell back to the previous night's levels before picking up again to end on a firm note. There was "new-time" demand for Commercial Union, which were outdoing the market at 100p, up 1.6, after 477p, after the interim results are due next Monday. "Royals" ended 4p better at 387p, after changing hands up to 381p. Lives were easier for choice, but Sun Life rose 4p to 163p. Pearl declined 4p to 233p. L. Hamson improved 4p to 113p in brokers.

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F.T.—ACTUARIES SHARE INDICES

These indices are the joint compilation of The Financial Times, The Institute of Actuaries and the Faculty of Actuaries in Edinburgh

EQUITY GROUPS
GROUPS & SUB-SECTIONS

are in parentheses after sectional names show
number of stocks

		Thursday, August 5, 1971													
		With 40% Cor-		Wed.		Tue.		Mon.		Friday		Year ago (approx.)		Highs and Lows Index	
		Index No.	Day's Change	Per.	Ext.	Index No.	1971	High	Low	High	Low				
CAPITAL GOODS GROUP (184)	152.46	—	6.19	16.17	5.90	152.82	165.64	154.81	155.80	119.46	158.58	104.03	161.60	82.32	
Aircraft and Components (3)	109.14	—	7.50	15.55	5.72	109.70	110.10	109.41	95.15	110.40	107.00	107.00	107.00	85.45	
Building Materials (28)	150.83	—	5.14	19.45	5.09	152.98	153.50	155.65	150.78	101.93	157.94	98.50	167.98	85.01	
Contracting and Construction (19)	229.70	—0.2	5.95	16.80	2.62	230.15	231.24	230.25	229.55	194.63	233.13	152.63	235.12	94.39	
Electr. (excl. Electr. Rad. & TV) (13)	263.69	—0.2	5.50	18.86	3.11	264.08	276.08	272.72	272.88	196.49	283.44	174.53	335.11	94.71	
Engineering (80)	144.84	+0.1	6.62	15.10	4.20	144.73	146.62	146.27	147.26	116.08	148.28	102.56	160.85	82.90	
Machine Tools (15)	55.34	+1.1	7.46	13.40	6.12	55.61	66.00	64.70	66.58	55.34	56.00	54.00	56.74	45.71	
Miscellaneous (25)	128.83	—0.5	8.06	12.40	4.47	128.97	131.33	132.10	134.95	134.56	149.19	144.27	169.01	63.01	
CONSUMER GOODS (DURABLE) GROUP (56)	167.43	+0.9	5.27	18.96	3.10	166.00	168.05	168.84	169.24	131.00	172.95	117.35	187.77	70.06	
Electronics, Radio and TV (14)	178.39	+1.9	5.75	17.40	2.48	173.00	176.02	175.78	177.71	147.00	180.45	128.51	199.86	71.10	
Household Goods (15)	179.40	+3.9	6.46	15.48	3.69	186.62	186.20	186.03	186.71	184.00	187.50	125.00	197.00	74.92	
Motors and Distributors (27)	115.91	+1.0	4.38	22.83	3.68	114.75	116.86	115.56	116.66	86.58	120.52	78.51	170.59	75.92	
CONSUMER GOODS (NON-DURABLE) GROUP (175)	157.85	+0.6	5.70	17.54	3.87	156.92	160.34	159.72	161.88	117.44	164.58	115.17	164.68	83.71	
Breweries (21)	178.59	+0.7	5.65	17.89	5.56	177.43	181.70	182.40	182.65	121.45	194.97	123.30	194.97	80.39	
Wines and Spirits (7)	168.05	+0.5	6.21	16.11	4.16	167.19	170.99	171.59	170.97	145.65	185.08	124.21	186.05	71.78	
Entertainment and Catering (15)	183.68	+0.9	7.39	15.53	4.01	185.30	189.87	199.22	201.26	174.54	195.59	177.99	213.69	80.11	
Food Manufacturing (24)	158.15	+1.0	5.84	17.18	3.93	156.84	158.00	158.93	140.02	103.14	158.00	125.00	161.00	74.50	
Food Retailing (17)	156.18	+0.5	5.55	18.08	3.70	153.51	157.17	157.69	157.85	104.85	160.70	101.65	163.65	74.82	
Newspapers and Publishing (15)	156.49	+0.4	6.20	15.90	5.20	137.00	139.05	140.40	140.85	105.70	142.90	102.00	143.90	70.78	
Packaging and Paper (16)	118.88	+0.7	6.85	14.60	4.59	112.12	115.89	114.30	114.98	107.37	120.10	86.81	134.63	87.91	
Stores (30)	151.90	—	4.48	22.33	3.06	151.97	156.01	152.69	156.31	101.82	160.64	104.48	161.64	72.74	
Textiles (21)	168.13	+0.2	5.88	16.99	5.57	167.80	173.71	175.62	175.39	149.42	177.17	151.00	189.90	74.54	
Tobacco (3)	236.80	+1.7	8.98	11.12	5.51	232.74	240.69	240.29	244.42	197.31	254.47	170.92	305.05	94.54	
Toys and Games (6)	45.65	+0.2	—	—	5.60	45.48	45.86	47.10	48.90	55.72	57.00	42.00	48.90	45.87	
OTHER GROUPS															
Chemicals (19)	163.88	+1.2	5.48	18.85	5.58	161.70	165.91	165.85	166.55	159.95	163.58	128.18	180.92	82.29	
Office Equipment (10)	168.50	+0.3	5.71	25.96	1.59	169.06	192.39	193.28	195.48	135.00	212.08	107.00	196.00	86.45	
Shipping (10)	313.36	+0.4	7.58	15.30	5.26	314.51	316.61	316.53	317.83	322.34	322.34	104.00	324.00	82.63	
Miscellaneous (unclassified) (44)	180.04	+0.4	5.99	16.70	3.63	179.88	183.27	184.02	186.60	151.16	190.33	120.58	191.55	76.58	
INDUSTRIAL GROUP (498 SHARES)	165.72	+0.4	5.72	17.48	5.71	163.07	166.46	166.03	167.75	—	170.96	161.70	170.97	100.61	
Oil (2)	351.05	+1.6	5.77	17.34	5.67	345.66	355.04	354.60	357.05	263.55	352.50	260.74	451.66	87.25	
500 SHARE INDEX	179.58	+0.6	5.75	17.46	3.69	178.54	182.45	182.00	183.78	156.59	197.27	128.46	193.72	84.85	
ALL-SHARE INDEX (621 SHARES)	176.56	+0.7	—	—	5.49	175.19	179.00	176.74	180.40	130.24	183.66	126.47	183.66	83.72	

COMMODITY SHARE GROUPS
(Not included in the 500 or All-Share indices)

		Thursday, August 5, 1971													
		With 40% Cor-		Wed.		Tue.		Mon.		Friday		Year ago (approx.)		Highs and Lows Index	
		Index No.	Day's Change	Per.	Ext.	Index No.	1971	High	Low	High	Low				
BANKS (10)	203.75	+0.4	11.25	8.89	6.69	203.01	203.41	203.23	202.67	137.47	211.98	165.63	211.88	84.68	
Tess (10)	88.98	—	17.89	5.78	9.05	89.08	88.56	88.19	88.03	72.12					

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THE LEX COLUMN

Shell confirms its 1971 prospects

Shell's second quarter earnings gain of 15.7 per cent. (to £105.6m.) is in line with Texaco's just half the rate of Esso, and a relief after the 20 per cent. decline from Shell Oil of the U.S. The results put the outlook for the year broadly back where it was after the first quarter figures, with a 15.5 per cent. net increase for the first half and a rise of something between that and 20 per cent. likely for the year—with the rest of the world fully compensating the likely shortfall in the U.S. The second quarter has already seen a fall of perhaps five points in the rate of increase in both unit costs and revenues per unit (against the comparable period): the reason for expecting better margins in the second half of the year is simply that unit costs (above all transport costs) are expected to drop relative to unit sales.

On balance this result must have bullish implications for the outcome from BP for the year. Forgetting its gearing, BP's short-term bull points over Shell are the absence of a poor U.S.

See also Page 14

Glynwed

Twyfords must be squirming a little, after today's interim from Glynwed which took the latter's shares up 11p to 173p and the value of its bid for Twyfords (formal offer next week) up to 109p against the original 101p nearly a month ago. If the best form of defence were offence, Twyfords might

find it hard to knock Glynwed with its half-year profits up 34 per cent. to £3.37m. before tax. This takes in 12 per cent. for internal growth and the rest for a clutch of smallish acquisitions which lifted the equity by only 12 per cent—but, just the same, made a comfortable dent in the debt-equity ratio of 1.56:1 that raised the odd eyebrow last December 31.

Internally, Glynwed has had further profit growth from Allied Ironfounders, helped by the exit of Ideal Standard from the cast iron bath market; the lower copper price, on balance, was probably a good thing since Glynwed keeps a tight stock position and the offtake from the building industry has been good. The same should apply to the second half, but Glynwed is not raising high hopes about motor industry demand and its forecast of profits "at least" double the first half total should not be taken as over-cautious. That, however, is not going to matter much with prospective earnings of 11.7p putting Glynwed on a p/e of 14.6. The ques-

tion for next week is whether Twyfords has enough up its forecasting sleeve to make an historic exit p/e of 16.4 look sick; the market, with Twyfords' 2p better at 1101p last night, seems to rate this a reasonable outside chance.

See also Page 14

ICI/Carrington

ICI's purchase of the three main yarn processing subsidiaries of Carrington Vivella might have been the occasion to start the promised reduction of the 64 per cent. ICI holding. But in the event the group has settled for £10m. cash—canceling CV shares would involve legal complications, and anyway ICI would not feel too happy about dealing with CV at 38p when it had paid effectively 50p. Moreover the cash will be highly welcome to CV, given its end-1970 overdrafts of £22.7m.

For CV, then, the deal means saving interest of say £800,000, plus royalties of at least £350,000 annually for five years, in exchange for yarn processing profits which this year will be

Index rose 5.4 to 394.9

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Weather

U.K. TO-DAY

Scotland and Northern Ireland will have showers with local thunderstorms. Northern England and North Wales, sunny with isolated showers. Southern England and South Wales, sunny spells early but later. It will be rather cool.

London, S.E., E. Anglia, East Eng., E. Mid.

Sunny spells early, cloudy rain at times later. Max. (68°F).

South-West, S. Wales, W. Wales. Becoming cloudy with rain, times, heavy in places. Max. (64°F).

Channel Is. Showers, sunny spells. 18C (66°F).

E., N.E., and Cent. N. Eng. Isolated showers, sunny. Max. 18C (68°F).

N. Wales, N.W. Eng., L. of Man, N. Ireland, S.W. Glasgow, Argyll. Isolated showers, sunny especially in afternoon. Max. (61°F).

Borders, E. Scot. Edinburgh. Showers, isolated thunderstorms, sunny spells. Max. (61°F).

Cent. Highlands, N.W. Dundee, Caithness. Cloudy, rain or showers, later thunderstorms. Max. (58°F).

Orkney, Shetlands. Cloudy, rain heavy at times, perhaps thunder. Max. 12C (54°F).

Outlook: Rather cool scattered showers and sun.

BUSINESS CENTRE

	Y'day	M/Day	YTD
Amsterdam	F 32 70	Madrid	S
Barbados	S 32 30	Manchester	C
Berlin	S 32 30	Melbourne	C
Bern	S 32 30	Milan	C
Bilbao	C 34 73	Montreal	C
Bordeaux	C 34 73	Moscow	F
Bremen	F 19 68	Munich	F
Brisbane	F 19 68	Newcastle	C
Brisbane	F 19 68	New York	C
Budapest	S 32 30	Oslo	C
B. Aires	S 32 30	Paris	C
B. Aires	S 32 30	Paris	C
Calcutta	P 25 58	Paris	C
Cologne	F 25 77	Rome	S
Copenhagen	F 25 77	Rome	S
Edinburgh	S 32 30	Rio de Janeiro	S
Edinburgh	S 32 30	Stockholm	S
Edinburgh	S 32 30	Strasbourg	C
Geneva	S 32 30	Sydney	C
Glasgow	R 18 58	Turku	C
H. Kong	F 27 63	Turku	C
Je'fours	S 17 58	Turku	C
Lisbon	F 24 57	Vienna	C
London	R 18 58	Warsaw	C
London	R 18 58	Warsaw	C

HOLIDAY RESORTS

	Y'day	M/Day	YTD
Alacria	S 32 52	Jersey	C
Alexandria	S 32 52	Las Palmas	C
Alicante	S 32 52	Lisbon	C
Barcelona	S 32 52	Malaga	C
Marrakech	S 32 52	Malta	C
Blackpool	C 32 52	Mauritius	C
Bonnieux	S 32 52	Naples	C
Boulogne	S 32 52	Nassau	C
Cambes	S 32 52	Nice	C
Care. Tia	S 32 52	Nicaragua	C
Dubrovnik	S 32 52	Rhodes	C
Faro	S 32 52	Salzburg	C
Funchal	S 32 52	St. Moritz	C
Gibraltar	S 32 52	Tenerife	C
Holbox	S 32 52	Tunis	C
Inverness	S 32 52	Venice	C
London	R 18 58	Venice	C
London	R 18 58	Venice	C
S-Sunny, P-Fair, C-Cloudy, B-Showers, St-Stormy.			

NEW YORK, August 5.

THE best interests of the United States require that a single, national auction market for the trading of securities be created as soon as possible, according to Mr. William McChesney Martin, whose keenly-awaited report on the future of the American securities industry is to be released

on the key Atlantic route. This recommendation, perhaps the most far-reaching in Mr. Martin's study, is by no means the only one that will set Wall Street and all the other financial centres of the country talking in the next few months.

IATA spokesmen said the airline negotiators, both top-level personnel and regular officials, "cannot stay in Montreal forever" trying to reach a compromise.

The open-rate situation would allow airlines to charge any fare the market would bear to fill empty plane seats with passengers now being siphoned off by the charter firms.

It is believed one of the stumbling blocks concerns youth fares where a price war started this summer.

Some airlines argue that after the initial rush for cheap seats, many of these travellers would have paid so-called normal fares anyway.

U.S. LINES' AGENT

International Marine Management (U.K.) has been appointed the United States Lines' port and operations agent at Felixstowe.

A weekly sailing is scheduled from Felixstowe to the U.S. east coast, U.S. west coast and the Far East.

He does not say bluntly that this would mean the end of the

individual exchanges as they are now known, but implies that in the long run this could be the effect.

Pending the formation of a national exchange, he recommends that the NYSE itself should be drastically overhauled, the Board should be reduced from its present 32-man strength (29 of whom are brokers) to 21 (a paid chairman, 10 from the broking community and 10 from the investing public, including officials from listed companies).

Prime business

Mr. Martin suggests that the exchanges would not be made more responsive by institutional membership, and reaffirms "the necessity of recognising and preserving the difference between the securities business and other business."

The prime business of members of stock exchanges, he says, should be broking and dealing, and not as subsidiaries of banks, Inc.—dealing companies and so on.

He also recommends that brokers be forced to divest themselves of any captive mutual fund operations they now manage.

He does not, however, go so far as to suggest that the functions of broking and money management should be divorced.

Concerning negotiated commission rates, currently in force on the NYSE on orders of over \$500,000, Mr. Martin fears that negotiated, as opposed to fixed, rates could drive the smaller broker out of business. But he suggests the current experiment demands close study before any decision on whether to extend or curtail it.

One point of interest to British and European brokers is Mr. Martin's recommendation that the NYSE should consider dropping its ban on exchange membership by foreign firms. However, he observes that foreign institutions, like their domestic counterparts, should be excluded.

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DTI denies 'Davies lost UCS £120m. orders'

BY ANDREW HARGRAVE, SCOTTISH CORRESPONDENT

THE Department of Trade and Industry to-night firmly denied a suggestion by shop stewards at Upper Clyde Shipbuilders that Mr. John Davies, the Secretary of State, had "intervened and stopped" negotiations for new orders.

Earlier to-day, Mr. James Reid, finishing trades convenor at UCS's Clydebank yard, had alleged that Mr. Davies's intervention lost the company, now in liquidation, £120m. worth of orders—and that subsequently he used its thin order book as a "justification for butchering our industry."

The Department said there was "no truth" in the allegation. The UCS directors' decision to liquidate had "automatically brought to an end discussions on new orders."

The orders to which Mr. Reid referred were in fact product carriers and "Clyde" cargo ships of which UCS has seven on the stocks.

Mr. Kenneth Douglas, managing director, has mentioned the possibility of orders for 20 product carriers at over £5m. apiece, but it is understood that the negotiations were in early stages when UCS went into liquidation on June 14.

Memorandum

Mr. Reid also claimed that the shop stewards had actually seen the memorandum said to have been prepared by Mr. Nicholas Ridley, Under-Secretary at the Department for Trade and Industry, in November, 1969, suggesting the eventual dismemberment of UCS.

But there are no such worries at present for countries outside the principal "revaluation suspect" class. For since they could not contemplate raising the values of their currencies in terms of the French franc or the Japanese yen, they clearly have no choice but to watch and wait.

Less easy

What they should be starting to think about, however, is what they will do if the continuing refusal of the rest of the world to provide the U.S. with adequate relief through revaluations from payments difficulties generated by the over-valuation of the dollar eventually forces Washington to complete the process itself.

If that happens, those countries whose currencies are manifestly under-valued in relation to the dollar at present—parities—and they include Denmark, Belgium, and Italy as well as France and Japan—will presumably jump at the opportunity so provided to effect a more or less painless revaluation against it. But in those cases where the over-valuation against the dollar is not so marked, it would be much less easy to decide whether to follow the dollar down and, if so, to what extent.

<p